



**CONDENSED INTERIM
CONSOLIDATED FINANCIAL STATEMENTS**

FOR THE THREE MONTHS ENDED

March 31, 2026 and 2025

(Unaudited)

HIGH ARCTIC ENERGY SERVICES INC.
CONDENSED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

| (unaudited) (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|---|-------------------------|----------------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | 3,183 | 3,294 |
| Accounts receivable (Note 3) | 2,441 | 2,948 |
| Inventory | 21 | 21 |
| Prepaid expenses and other assets | 199 | 224 |
| Current portion of notes and other receivables (Note 4) | 2,069 | 1,175 |
| | 7,913 | 7,662 |
| Non-current assets | | |
| Property and equipment (Note 5) | 9,615 | 9,993 |
| Right of use assets (Note 6(a)) | 983 | 1,003 |
| Intangible assets (Note 7) | 1,094 | 1,178 |
| Goodwill (Note 8) | 812 | 812 |
| Notes and other receivables (Note 4) | 592 | 853 |
| Equity investments (Note 9) | 8,972 | 8,382 |
| | 22,068 | 22,221 |
| Total assets | 29,981 | 29,883 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities (Note 10) | 1,329 | 1,358 |
| Long-term debt (Note 11) | 175 | 175 |
| Lease liabilities (Note 6(b)) | 294 | 294 |
| Contingent consideration payable (Note 13) | 1,370 | 2,191 |
| | 3,168 | 4,018 |
| Non-current liabilities | | |
| Long-term debt (Note 11) | 2,960 | 3,003 |
| Lease liabilities (Note 6(b)) | 800 | 819 |
| | 3,760 | 3,822 |
| Total liabilities | 6,928 | 7,840 |
| Shareholders' Equity | | |
| Share capital (Note 14(a)) | 133,426 | 133,426 |
| Contributed surplus | 13,341 | 13,319 |
| Accumulated other comprehensive loss | (1,199) | (1,332) |
| Deficit | (122,515) | (123,370) |
| Total shareholders' equity | 23,053 | 22,043 |
| Total liabilities and shareholders' equity | 29,981 | 29,883 |

Subsequent event (Note 22).

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

HIGH ARCTIC ENERGY SERVICES INC.
CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS'
EQUITY

| (unaudited) (thousands of Canadian Dollars, except number of common shares) | Number of common shares | Share capital | Contributed surplus | Accumulated other comprehensive loss | Deficit | Total shareholders' equity |
|---|----------------------------|------------------|------------------------|---|------------------|----------------------------------|
| Balance, December 31, 2024 | 12,448,166 | 133,153 | 13,156 | (1,478) | (123,726) | 21,105 |
| Common share issuance related to contingent consideration (Notes 13, 14(a)) | 248,793 | 273 | - | - | - | 273 |
| Share-based compensation expense (Note 15) | - | - | 48 | - | - | 48 |
| Other comprehensive income | - | - | - | 9 | - | 9 |
| Net loss for the period | - | - | - | - | (120) | (120) |
| Balance, March 31, 2025 | 12,696,959 | 133,426 | 13,204 | (1,469) | (123,846) | 21,315 |
| Balance, December 31, 2025 | 12,696,959 | 133,426 | 13,319 | (1,332) | (123,370) | 22,043 |
| Share-based compensation expense (Note 15) | - | - | 22 | - | - | 22 |
| Other comprehensive income | - | - | - | 133 | - | 133 |
| Net income for the period | - | - | - | - | 855 | 855 |
| Balance, March 31, 2026 | 12,696,959 | 133,426 | 13,341 | (1,199) | (122,515) | 23,053 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

HIGH ARCTIC ENERGY SERVICES INC.
CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

| (unaudited) (thousands of Canadian Dollars) | Three months ended March 31, | |
|--|------------------------------|-------|
| | 2026 | 2025 |
| Cash flows from operating activities: | | |
| Net income (loss) | 855 | (120) |
| Adjustments for: | | |
| Depreciation and amortization expenses (Notes 5, 6(a), 7) | 570 | 584 |
| Foreign exchange loss | - | 9 |
| Share-based compensation expense (Note 15) | 22 | 48 |
| Non-cash interest and accretion income on notes and other receivables (Note 4) | (71) | (89) |
| Non-cash finance expenses (Note 16(c)) | 50 | 75 |
| Gain on sale of property and equipment | (25) | - |
| Gain on assets disposed of pursuant to a rent-to-own agreement (Note 4) | (340) | - |
| Income from equity investments (Note 9) | (709) | (12) |
| Funds from operating activities | 352 | 495 |
| Change in non-cash working capital (Note 17) | 463 | 389 |
| Cash from operating activities | 815 | 884 |
| Cash flows from investing activities: | | |
| Property and equipment expenditures (Note 5) | (515) | (382) |
| Proceeds from disposal of property and equipment, net of costs | 201 | - |
| Payments received on notes and other receivables (Note 4) | 624 | 566 |
| Payment of contingent consideration (Note 13) | (1,147) | (873) |
| Change in non-cash working capital (Note 17) | 40 | - |
| Cash used in investing activities | (797) | (689) |
| Cash flows from financing activities: | | |
| Repayment of long-term debt | (43) | (44) |
| Payments of lease liabilities (Note 6(b)) | (92) | (91) |
| Cash used in financing activities | (135) | (135) |
| Effect of foreign exchange rate changes | 6 | - |
| Total change in cash and cash equivalents | (111) | 60 |
| Total cash and cash equivalents, beginning of period | 3,294 | 3,123 |
| Total cash and cash equivalents, end of period | 3,183 | 3,183 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

HIGH ARCTIC ENERGY SERVICES INC.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

(stated in thousands of Canadian Dollars, except number of common shares, options, units, and per share amounts)

1. Nature of business

High Arctic Energy Services Inc. ("High Arctic" or the "Corporation") is incorporated under the laws of Alberta, Canada and is a publicly traded corporation listed on the Toronto Stock Exchange ("TSX") under the symbol "HWO". High Arctic's operations involve the provision of pressure control equipment and equipment supporting the high-pressure stimulation of oil and gas wells and other oilfield equipment on a rental basis to exploration and production companies in Canada. High Arctic also holds an investment in the energy service pressure control snubbing business in Western Canada and Alaska, US, through a minority interest equity investment in Team Snubbing Services Inc. The Corporation's head office is located at Suite 2350, 330 – 5th Ave SW, Calgary, Canada T2P 0L4.

As at March 31, 2026, 5,479,159 common shares of the Corporation were owned by FBC Holdings S.A.R.L., representing 43.2% of the outstanding common shares. In addition, High Arctic directors and officers collectively own 759,174 common shares, representing 6.0% of the outstanding common shares.

The following table lists the Corporation's subsidiaries and significant corporate holdings. The jurisdiction of formation or incorporation of such subsidiaries or significant corporate holdings and the percentage of shares owned, directly or indirectly, by the Corporation as at March 31, 2026 and December 31, 2025 is as follows:

| Name of subsidiary or significant corporate holding | Jurisdiction of formation or incorporation | Percentage ownership of shares beneficially owned or controlled directly or indirectly by the Corporation |
|---|--|---|
| HAES SD Holding Corp. | Alberta | 100% |
| Powerstroke Well Control, Inc. | United States ("US") | 100% |
| Seh' Chene GP Inc. | Alberta | 49% |
| Seh' Chene Well Services Limited Partnership | Alberta | 49% |
| Team Snubbing Services Inc. ("Team Snubbing") | Alberta | 42% |

2. Basis of presentation

(a) Statement of compliance and approval

These unaudited condensed interim consolidated financial statements ("Financial Statements") have been prepared in accordance with International Accounting Standards 34 – Interim Financial Reporting. These Financial Statements were authorized for issuance by the Board of Directors on May 14, 2026.

(b) Basis of preparation

Unless otherwise noted, these Financial Statements follow the same accounting policies and methods of computation as described in the annual audited consolidated financial statements for the year ended December 31, 2025. Accordingly, these Financial Statements should be read in conjunction with the Corporation's audited consolidated financial statements for the year ended December 31, 2025.

(c) Functional and presentation currency

The Financial Statements are presented in Canadian Dollars, which is also the currency of the primary economic operating environment ("functional currency") of High Arctic, the parent company.

The US Dollar is the functional currency of the Corporation's US subsidiary.

All values are rounded to the nearest thousand dollars (\$000), except where otherwise indicated.

(d) Recent accounting pronouncements

Certain amendments to IFRS 9, Financial Instruments, and IFRS 7, Financial Instruments: Disclosures have been adopted by the Corporation in the period. The amendment addresses the classification and measurement of financial instruments with an emphasis on clarifying the date of recognition and derecognition of financial assets and liabilities. These amendments are effective for annual periods starting on or after January 1, 2026. There is no material impact on the Corporation's Financial Statements as a result of the adoption of these amendments.

In April 2024, the IASB issued IFRS 18, Presentation and Disclosures in Financial Statements, to replace IAS 1, Presentation of Financial Statements, effective January 1, 2027, with early adoption permitted. The new standard sets out the requirements for presentation and disclosures in the financial statements. The Corporation is presently reviewing the impact the standard will have on the Financial Statements.

3. Accounts receivable

The aging and expected credit loss associated with accounts receivable was as follows:

| (thousands of Canadian Dollars) | As at Mar 31, 2026 | As at Dec 31, 2025 |
|---------------------------------|-----------------------|-----------------------|
| Less than 31 days | 1,280 | 967 |
| 31 days to 60 days | 1,056 | 857 |
| 61 days to 90 days | 100 | 999 |
| Greater than 90 days | 22 | 234 |
| | 2,458 | 3,057 |
| Expected credit loss | (17) | (109) |
| | 2,441 | 2,948 |

4. Notes and other receivables

| (thousands of Canadian Dollars) | Team Snubbing 2022 Note | Team Snubbing 2026 Receivable | Delta | Total |
|--|----------------------------|----------------------------------|-------|---------|
| Notes and other receivables, December 31, 2024 | 2,548 | - | 836 | 3,384 |
| Gross payments received | (1,091) | - | (293) | (1,384) |
| Interest included in gross payments | 105 | - | - | 105 |
| Non-cash accretion | 187 | - | 29 | 216 |
| Notes and other receivables – gross, December 31, 2025 | 1,749 | - | 572 | 2,321 |
| Net settlement with contingent consideration (Note 13) | - | - | (293) | (293) |
| Notes and other receivables, December 31, 2025 | 1,749 | - | 279 | 2,028 |
| Current portion | | | | 1,175 |
| Long-term portion | | | | 853 |
| Notes and other receivables, December 31, 2025 | | | | 2,028 |

| (thousands of Canadian Dollars) | Team Snubbing 2022 Note | Team Snubbing 2026 Receivable | Delta | Total |
|--|----------------------------|----------------------------------|-------|-------|
| Notes and other receivables – gross, December 31, 2025 | 1,749 | - | 572 | 2,321 |
| Addition of 2026 Team Snubbing receivable | - | 893 | - | 893 |
| Gross payments received | (273) | (58) | (293) | (624) |
| Interest included in gross payments | 18 | - | - | 18 |
| Non-cash accretion | 37 | 12 | 4 | 53 |
| Notes and other receivables – gross, March 31, 2026 | 1,531 | 847 | 283 | 2,661 |
| Net settlement with contingent consideration (Note 13) | - | - | - | - |
| Notes and other receivables, March 31, 2026 | 1,531 | 847 | 283 | 2,661 |
| Current portion | | | | 2,069 |
| Long-term portion | | | | 592 |
| Notes and other receivables, March 31, 2026 | | | | 2,661 |

During 2022, High Arctic entered into an agreement with Team Snubbing Services Inc. (“Team Snubbing”) to sell its snubbing assets (the “Snubbing Transaction”). As part of the consideration, High Arctic received a convertible promissory note, the (“2022 note”) from Team Snubbing for \$3,365 with a five-year term, annual interest of 4.5% accruing from January 1, 2023 and principal repayments which commenced in July 2024. The carrying value of the 2022 note was determined by discounting the anticipated future cash flow impact of the 2022 note using an effective interest rate of 13.0% which approximated the credit risk associated with the principal amount outstanding of the 2022 note upon initial recognition. In the event of default, the outstanding principal amount plus accrued interest is convertible to additional common shares of Team Snubbing.

In 2023, as part of the acquisition of Delta, High Arctic received an interest-free note receivable for \$880 repayable in equal amounts over three years. The carrying value of the note was determined by discounting the anticipated future cash flow impact of the note using an effective interest rate of 5.0% which approximates the credit risk associated with the principal amount outstanding of the note upon initial recognition.

During the three months ended March 31, 2026, the Corporation provided property and equipment to Team Snubbing pursuant to a rent-to-own agreement. The property and equipment had a fair value of \$941 with an exchange amount of \$893, representing the present value of the expected cash flows under the agreement. The agreement requires Team Snubbing to make monthly payments

and in addition provides Team Snubbing with the option to purchase the equipment at predetermined values no earlier than September 30, 2026 and no later than December 31, 2026, with December 31, 2026, being the expiration of the agreement.

In conjunction with this transaction, the Corporation recognized a gross receivable, the ("2026 receivable") from Team Snubbing of \$941, with the present value being \$893, resulting in \$48 in non-cash accretion which will be recognized as interest income over the term of the agreement. The Corporation disposed of property and equipment with a net book value of \$307, resulting in a gain on this transaction of \$586, of which \$340 or 58% has been included as a component of net income, with 58% being the Corporation's non-ownership percentage of its investment in Team Snubbing. The remainder of the gain of \$246 or 42%, with 42% being the Corporation's ownership interest in Team Snubbing, has been recognized as a reduction to the carrying value of the Corporation's equity investment in Team Snubbing.

5. Property and equipment

| (thousands of Canadian Dollars) | Vehicles | Oilfield equipment | Office & computer equipment | Land and building | Total |
|-----------------------------------|----------|-----------------------|-----------------------------------|----------------------|---------|
| <i>Costs</i> | | | | | |
| Balance, December 31, 2025 | 236 | 19,499 | 2,253 | 6,866 | 28,854 |
| Additions | - | 515 | - | - | 515 |
| Disposals | (182) | (4,977) | - | - | (5,159) |
| Balance, March 31, 2026 | 54 | 15,037 | 2,253 | 6,866 | 24,210 |
| <i>Accumulated depreciation</i> | | | | | |
| Balance, December 31, 2025 | 181 | 14,439 | 2,219 | 2,022 | 18,861 |
| Depreciation | 6 | 357 | 4 | 43 | 410 |
| Disposals | (180) | (4,496) | - | - | (4,676) |
| Balance, March 31, 2026 | 7 | 10,300 | 2,223 | 2,065 | 14,595 |
| Net book value, December 31, 2025 | 55 | 5,060 | 34 | 4,844 | 9,993 |
| Net book value, March 31, 2026 | 47 | 4,737 | 30 | 4,801 | 9,615 |

6. Right of use assets and lease liabilities

(a) Right of use assets:

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|---|-------------------------|----------------------------|
| <i>Cost</i> | | |
| Opening balance, beginning of period | 1,541 | 1,611 |
| Additions | 56 | 198 |
| Disposals | - | (268) |
| Closing balance, end of period | 1,597 | 1,541 |
| <i>Accumulated amortization</i> | | |
| Opening balance, beginning of period | 538 | 407 |
| Amortization | 76 | 314 |
| Disposals | - | (183) |
| Closing balance, end of period ⁽¹⁾ | 614 | 538 |
| Net book value, end of period | 983 | 1,003 |

⁽¹⁾ As at March 31, 2026 includes the period January 1, 2026 through March 31, 2026. As at December 31, 2025 includes the period January 1, 2025 through December 31, 2025.

Right of use assets are comprised of real estate assets and vehicles.

(b) Lease liabilities:

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|---|-------------------------|----------------------------|
| Opening balance, beginning of period | 1,113 | 1,311 |
| Additions | 56 | 198 |
| Disposals | - | (85) |
| Payments | (92) | (383) |
| Finance expense (Note 16(c)) | 17 | 72 |
| Closing balance, end of period ⁽¹⁾ | 1,094 | 1,113 |
| Current | 294 | 294 |
| Non-current | 800 | 819 |

⁽¹⁾ As at March 31, 2026 includes the period January 1, 2026 through March 31, 2026. As at December 31, 2025 includes the period January 1, 2025 through December 31, 2025.

Lease liabilities relate to real estate assets and vehicles which are recorded as right of use assets.

The incremental borrowing rate used to discount lease additions for the three months ended March 31, 2026 ranged from 6.20-7.25% and for the year ended December 31, 2025 ranged from 6.20-7.25%.

The undiscounted cash flows relating to the lease liabilities at March 31, 2026 and December 31, 2025 are as follows:

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|--------------------------------------|-------------------------|----------------------------|
| Less than one year | 375 | 351 |
| One year to five years | 827 | 885 |
| More than five years | - | - |
| Total undiscounted lease liabilities | 1,202 | 1,236 |

Lease payments for short-term and low-value leases, primarily related to third-party rental equipment, were expensed as incurred and amounted to \$290 for the three months ended March 31, 2026 and \$213 for the three months ended March 31, 2025.

7. Intangible assets

| (thousands of Canadian Dollars) | Customer relationships | Brand and non-compete agreement | Software | Total intangibles |
|-----------------------------------|------------------------|---------------------------------|----------|-------------------|
| Costs | | | | |
| Balance, December 31, 2024 | 1,215 | 286 | 322 | 1,823 |
| Additions | - | - | - | - |
| Balance, December 31, 2025 | 1,215 | 286 | 322 | 1,823 |
| Additions | - | - | - | - |
| Balance, March 31, 2026 | 1,215 | 286 | 322 | 1,823 |
| Accumulated amortization | | | | |
| Balance, December 31, 2024 | 243 | 57 | 13 | 313 |
| Amortization | 243 | 57 | 32 | 332 |
| Balance, December 31, 2025 | 486 | 114 | 45 | 645 |
| Amortization | 62 | 14 | 8 | 84 |
| Balance, March 31, 2026 | 548 | 128 | 53 | 729 |
| Net book value, December 31, 2025 | 729 | 172 | 277 | 1,178 |
| Net book value, March 31, 2026 | 667 | 158 | 269 | 1,094 |

8. Goodwill

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|---------------------------------|-------------------------|----------------------------|
| Goodwill | 812 | 812 |

Goodwill is the result of previous business combinations and is generally attributable to anticipated synergies and other intangible assets that are not required to be separately identified.

9. Equity investments

| (thousands of Canadian Dollars) | Team Snubbing Services Inc | Seh' Chene Well Services Limited Partnership | Total |
|---|-------------------------------|--|-------|
| As at December 31, 2024 | 7,344 | 148 | 7,492 |
| Income from equity investments | 882 | - | 882 |
| Other comprehensive income from equity investments | 145 | - | 145 |
| Distributions received | - | (137) | (137) |
| As at December 31, 2025 | 8,371 | 11 | 8,382 |
| Income from equity investments | 709 | - | 709 |
| Other comprehensive income from equity investments | 127 | - | 127 |
| Gain on assets disposed of pursuant to a rent-to-own agreement (Note 4) | (246) | - | (246) |
| As at March 31, 2026 | 8,961 | 11 | 8,972 |

Team Snubbing Services Inc.

In 2022, as part of the Snubbing Transaction, an equity ownership investment in Team Snubbing and a note receivable (Note 4) were received as consideration, which collectively form the Corporation's net investment in Team Snubbing.

High Arctic has a 42% ownership interest and holds two of the five available Board of Director positions in Team Snubbing. High Arctic does not have control over Team Snubbing and as a result, High Arctic accounts for its investment in Team Snubbing on an equity basis.

Team Snubbing is an Alberta corporation which provides pressure control snubbing services to the energy services industry in Western Canada and Alaska, US.

The consolidated financial information for Team Snubbing, including a reconciliation to the Corporation's carrying value of its investment in Team Snubbing, as at March 31, 2026 and December 31, 2025, and for the three months ended March 31, 2026 and 2025 are as follows:

| <i>Consolidated Statements of Financial Position</i> | (unaudited) | |
|--|----------------------|--------------------|
| (thousands of Canadian Dollars) | As at March 31, 2026 | As at Dec 31, 2025 |
| Cash | 465 | 60 |
| Current assets, excluding cash | 7,467 | 8,286 |
| Non-current assets | 21,489 | 20,369 |
| Current liabilities | (16,769) | (18,482) |
| Non-current liabilities | (1,649) | (1,221) |
| | 11,003 | 9,012 |
| Adjusted for embedded goodwill on initial 42% investment in Team Snubbing ⁽¹⁾ | 10,919 | 10,919 |
| Adjusted for gain on assets disposed of pursuant to a rent-to-own agreement ⁽²⁾ | (586) | - |
| Adjusted net asset value | 21,336 | 19,931 |
| Equity ownership percentage | 42% | 42% |
| Carrying value – Investment in Team Snubbing | 8,961 | 8,371 |

| <i>Consolidated Statements of Income (Loss) and Comprehensive Income (Loss)</i> | (unaudited) | |
|---|------------------------------|-------|
| (thousands of Canadian Dollars) | Three months ended March 31, | |
| | 2026 | 2025 |
| Revenue | 13,177 | 8,092 |
| Net income after tax | 1,687 | 29 |
| Net income after tax – High Arctic's 42% share | 709 | 12 |
| Other comprehensive income | 303 | - |
| Other comprehensive income – High Arctic's 42% share | 127 | - |

⁽¹⁾ The carrying amount of the equity ownership investment includes \$4,586 being the Corporation's proportionate share of the embedded goodwill on the initial 42% investment in Team Snubbing (2025: \$4,586).

⁽²⁾ The carrying amount of the equity ownership investment includes a reduction of \$246 being the Corporation's 42% proportionate share of the \$586 total gain on assets disposition.

Seh' Chene Well Services Limited Partnership

High Arctic has a 49% ownership interest in the Seh' Chene Well Services Limited Partnership (the "Partnership") and is one of two participants in the Partnership whose mission is to execute dependable high-quality energy services, focused on environmental stewardship, while creating opportunity for local Indigenous communities and individuals. Investment into the Partnership in 2020 was nominal with the Corporation's interest in cumulative net earnings being \$148 as at March 31, 2026.

During the year ended December 31, 2025, the Partnership declared a distribution of \$280 and as a result, High Arctic's proportionate share of the distribution of \$137 was recorded as reduction to its equity investment in the Partnership, resulting in a net investment of \$11 as at March 31, 2026 and December 31, 2025.

10. Accounts payable and accrued liabilities

The nature of the Corporation's accounts payable and accrued liabilities are as follows:

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|--|-------------------------|----------------------------|
| Trade accounts payable | 789 | 578 |
| Accrued liabilities | 393 | 583 |
| Wages and payroll taxes payable | 136 | 83 |
| Other accounts payable | 11 | 114 |
| Total accounts payable and accrued liabilities | 1,329 | 1,358 |

11. Long-term debt

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|---------------------------------|-------------------------|----------------------------|
| Current | 175 | 175 |
| Non-current | 2,960 | 3,003 |
| Total | 3,135 | 3,178 |

The Corporation has mortgage financing secured by its lands and buildings located within Alberta, Canada. The mortgage bears interest at a fixed rate of 4.30% and requires monthly principal and interest payments. The mortgage has a contractual maturity date in 2044. The current interest rate term is five years and expires on December 15, 2026. The Corporation's mortgage financing contains certain non-financial covenants requiring lenders' consent including changes to the underlying business. The Corporation was in compliance with all non-financial covenants as at March 31, 2026 and December 31, 2025.

12. Credit facility

On December 29, 2025, the Corporation entered into a revolving credit facility (the "Facility") with a Canadian financial institution (the "Lender") for a maximum principal amount of \$3,000. The Facility is secured by a general security agreement, which specifically provides the Lender with a first priority lien over the majority of the Corporation's personal property, inclusive of the Corporation's trade accounts receivable (the "Borrowing Base"). The availability of the Facility is limited to eligible trade accounts receivable, subject to monthly borrowing base certificates and eligibility requirements, with eligibility requirements based on the age and credit worthiness of the Corporation's trade accounts receivables.

As at March 31, 2026 and December 31, 2025, there were no amounts drawn on the Facility. As at March 31, 2026, in accordance with the Borrowing Base calculation, the maximum amount available under the Facility was \$1,342 (December 31, 2025: \$1,424).

The Facility matures on December 28, 2026. The Facility is due on demand at the discretion of the Lender, whilst the Corporation maintains the ability to draw on, and make repayments at its discretion.

The interest rate on any drawn amounts is Canadian prime plus 2.25%. The Facility requires the payment of standby fees on any undrawn amounts.

The Facility has a number of financial covenants which include the Corporation maintaining certain financial ratios related to current assets and current liabilities, debt obligations to earnings before interest, income taxes, depreciation and amortization expenses, as defined in the Facility agreement, ("Compliance EBITDA"), and a debt service coverage ratio. The Corporation was in compliance with all financial and non-financial covenants as at March 31, 2026 and December 31, 2025.

13. Contingent consideration payable

| (thousands of Canadian Dollars) | As at March 31, 2026 | As at December 31, 2025 |
|--|-------------------------|----------------------------|
| Opening balance - gross, beginning of period | 2,484 | 3,503 |
| Accretion (Note 16(c)) | 33 | 216 |
| Fair value adjustment | - | (89) |
| Cash payment – gross | (1,147) | (873) |
| Settlement through issuance of common shares (Note 14(a)) | - | (273) |
| Closing balance – gross, end of period ⁽¹⁾ | 1,370 | 2,484 |
| Contingent consideration payable – gross | 1,370 | 2,484 |
| Less: impact of net settlement of note receivable (Note 4) | - | (293) |
| Contingent consideration payable – net | 1,370 | 2,191 |
| Current | 1,370 | 2,191 |
| Non-current | - | - |
| Total | 1,370 | 2,191 |

⁽¹⁾ As at March 31, 2026 includes the period January 1, 2026 through March 31, 2026. As at December 31, 2025 includes the period January 1, 2025 through December 31, 2025.

On December 28, 2023, High Arctic completed the acquisition of all the shares of Delta for cash consideration of \$3,430 and contingent consideration of \$2,952. The contingent consideration is payable in a combination of cash and common shares of the Corporation over a thirty-six-month period following the transaction's close. Common shares of the Corporation can be issued to settle a component of the contingent consideration if the Corporation's capital structure provides the ability to do so. As at December 31, 2025, the Corporation does not anticipate that any additional common shares would be issued as a component of existing or future settlements.

The contingent consideration is anticipated to be paid in three instalments being Year 1 (calculated based on fiscal 2024 financial results), Year 2 (calculated based on fiscal 2025 financial results) and Year 3 (calculated based on fiscal 2026 financial results). Payment of each respective year will occur during the first quarter of the fiscal year subsequent to the most recently completed fiscal year.

The contingent consideration is based on Delta achieving specific profitability targets and is adjusted for capital expenditures incurred. The seller will receive a percentage of the profitability target achieved based on the following schedule:

Calculation of Contingent Consideration Percentage Multiplier:

| Percent of profitability target achieved | Percentage multiplier |
|--|---|
| Less than 50% of profitability target | = 0x |
| 50.1% to 95.0% of profitability target | = 1x minus (2 multiplied by (100% - % of profitability target achieved)) |
| 95.1% to 120.0% of profitability target | = 1x |
| 120.1% of profitability target | = 1.2x plus (1.5 multiplied by (% of profitability target achieved – 120%)) |

In determining the fair value of the contingent consideration payable for periods where actual financial results are not completed, the Corporation utilizes a combination of future internal budgets and forecasts, taking into account various probability scenarios, as appropriate, to determine a probability weighted future liability. Future expected payments are discounted to determine the current net present value of the anticipated payments. Changes to future expected payments are recognized in net earnings (loss), in the period the determination is made as a fair value adjustment.

In 2024, as a result of 2024 actual financial results and capital expenditures related to the legacy Delta business, combined with expected financial results and capital expenditures for fiscal 2025 and 2026, the Corporation recognized a total liability of \$3,503 of which \$1,146 was the Year 1 liability. In the first quarter of 2025, the Corporation settled the 2024 financial liability (Year 1 liability) of \$1,146 through a net cash payment of \$580, the issuance of common shares with a value of \$273 and the net settlement of amounts due to the Corporation related to the note receivable of \$293. The then remaining current obligation of \$952 related to the anticipated Year 2 payment with a non-current obligation of \$1,112 relating to the then anticipated Year 3 payment.

In 2025, as a result of 2025 actual financial results and capital expenditures related to the legacy Delta business, combined with expected financial results and capital expenditures for 2026, the Corporation recognized a total liability of \$2,484, of which \$1,147 was the Year 2 liability. In the first quarter of 2026, the Corporation settled the 2025 financial liability (Year 2 liability) of \$1,147 through a cash payment of \$854 and the net settlement of amounts owing to the Corporation related to the note receivable of \$293.

As at March 31, 2026, the Corporation has recognized a liability of \$1,370 in relation to the expected Year 3 payment. The financial obligation will be adjusted throughout fiscal 2026, if required, based on actual financial performance and additional non-cash accretion recognized throughout fiscal 2026.

14. Share capital

(a) Share capital

The Corporation is authorized to issue an unlimited number of common shares and an unlimited number of preferred shares. No preferred shares have been issued by the Corporation. The common shares do not have a par value; all issued and outstanding common shares are fully paid.

| (thousands of Canadian dollars, except number of common shares) | As at March 31, 2026 | | As at December 31, 2025 | |
|--|-------------------------|---------|----------------------------|---------|
| | Shares | Amount | Shares | Amount |
| Common shares issued and outstanding: | | | | |
| Balance, beginning of period | 12,696,959 | 133,426 | 12,448,166 | 133,153 |
| Issuance of common shares (Note 13) | - | - | 248,793 | 273 |
| Balance, end of period | 12,696,959 | 133,426 | 12,696,959 | 133,426 |

(1) As at March 31, 2026 includes the period January 1, 2026 through March 31, 2026. As at December 31, 2025 includes the period January 1, 2025 through December 31, 2025.

(b) Per share amounts

| (thousands of Canadian Dollars except number of common shares and per share amounts) | Three months ended March 31, | |
|---|------------------------------|------------|
| | 2026 | 2025 |
| Net earnings (loss) | 855 | (120) |
| Basic - weighted average number of common shares | 12,696,959 | 12,522,804 |
| Basic earnings (loss) per share | 0.07 | (0.01) |
| Diluted - weighted average number of common shares ⁽¹⁾⁽²⁾ | 12,696,959 | 12,522,804 |
| Diluted earnings (loss) per share ⁽¹⁾⁽²⁾ | 0.07 | (0.01) |

(1) For periods when the Corporation has net earnings, stock options outstanding under the Corporation's equity-based compensation plans that are exercisable but out-of-the-money are excluded from the calculation of diluted weighted average number of common shares as the inclusion of these stock options would be anti-dilutive.

(2) For periods when the Corporation incurs a net loss, the shares outstanding under the Corporation's equity-based compensation plans for the periods presented were excluded from the calculation of diluted weighted average number of common shares as the outstanding options and units were anti-dilutive.

15. Share-based compensation expense

On June 19, 2025, the Corporation adopted a new omnibus equity incentive plan which allows for the issuance of stock options, performance share units, restricted share units and deferred share units. The Equity-Based Compensation Plan replaces all of the Corporation's legacy equity incentive plans. The general terms and conditions of the new Equity-Based Compensation Plan remain consistent with the Corporation's legacy equity incentive plans.

The Corporation's Equity-Based Compensation Plan allows up to 10% of all existing outstanding common shares to be issued. The following table summarizes the Corporation's current outstanding grants under the Equity-Based Compensation Plan as at March 31, 2026 and December 31, 2025:

| (number of stock options and share units) | As at March 31, 2026 | As at December 31, 2025 |
|---|-------------------------|----------------------------|
| Stock options | 575,000 | 575,000 |
| Common shares available for grants | 1,269,696 | 1,269,696 |
| Percentage used of total available | 45% | 45% |
| Remaining common shares available for grant | 694,696 | 694,696 |

Share-based compensation expense, which consists solely of expense related to stock options, associated with the Corporation's Equity-Based Compensation Plan can be summarized as follows:

| (thousands of Canadian Dollars) | Three months ended March 31, 2026 | 2025 |
|----------------------------------|--------------------------------------|------|
| Share-based compensation expense | 22 | 48 |

Stock option plan

The Corporation's Equity-Based Compensation Plan provides for the issuance of stock options to purchase common shares which may be granted to directors, management, and certain employees. These stock options are typically exercisable over a term of five years and are subject to a three-year vesting period with 33.3 percent exercisable by the holder after the first anniversary date, another 33.3 percent after the second anniversary date and the balance after the third anniversary date.

Details regarding the stock options and associated changes and weighted average exercise prices are as follows:

| | Number of stock options | Weighted average exercise price (\$) |
|-------------------------|----------------------------|---|
| As at December 31, 2024 | 575,000 | 1.19 |
| Forfeited/settled | - | - |
| Granted | - | - |
| As at December 31, 2025 | 575,000 | 1.19 |
| Forfeited/settled | - | - |
| Granted | - | - |
| As at March 31, 2026 | 575,000 | 1.19 |

On November 18, 2024, a total of 575,000 of stock options were granted at an exercise price of \$1.19. The estimated fair value of each share option granted was \$0.51 calculated using the Black-Scholes-Merton model. The model inputs used include a five-day volume-weighted average share price of \$1.19, expected annual volatility of 60.8%, a weighted-average forfeiture rate of 28.3%, and a risk-free interest rate of 3.1%.

No stock options were granted during period ended March 31, 2026 and for the year ended December 31, 2025. As at March 31, 2026 and December 31, 2025, 225,000 of the issued and outstanding stock options were exercisable at weighted average exercise price of \$1.19. The expiry date for all of the 575,000 stock options outstanding as at December 31, 2025 and 2024 is November 18, 2029.

16. Supplementary expense disclosures

(a) Oilfield services expenses by nature:

| (thousands of Canadian Dollars) | Three months ended March 31, | |
|-------------------------------------|------------------------------|-------|
| | 2026 | 2025 |
| Personnel | 510 | 283 |
| Material and supplies | 551 | 413 |
| Equipment operating and maintenance | 354 | 282 |
| Other | 76 | 72 |
| Total oilfield services expenses | 1,491 | 1,050 |

(b) General and administrative expenses by nature:

| (thousands of Canadian Dollars) | Three months ended March 31, | |
|---|------------------------------|------|
| | 2026 | 2025 |
| Personnel | 575 | 536 |
| Professional, legal and advisory fees | 164 | 93 |
| Office and warehouse | 57 | 44 |
| Corporate | 67 | 59 |
| Vehicle, supplies and other | 9 | 22 |
| Information technology services | 21 | 41 |
| Recovery of expected credit loss | (37) | (14) |
| Total general and administrative expenses | 856 | 781 |

(c) Interest and finance expenses:

| (thousands of Canadian Dollars) | Three months ended March 31, | |
|---|------------------------------|------|
| | 2026 | 2025 |
| Accretion expense on contingent consideration (Note 13) | 33 | 56 |
| Interest on long-term debt | 35 | 37 |
| Other expenses | 25 | 2 |
| Finance expense – lease liabilities (Note 6(b)) | 17 | 19 |
| Interest and finance expenses | 110 | 114 |

17. Supplementary cash flow information

Changes in non-cash working capital balances:

| (thousands of Canadian Dollars) | Three months ended March 31, | |
|---|------------------------------|-------|
| | 2026 | 2025 |
| <u>Source (use) of cash:</u> | | |
| Accounts receivable | 507 | 484 |
| Inventory, prepaid expense and other assets | 25 | 82 |
| Accounts payable and accrued liabilities | (29) | (177) |
| | 503 | 389 |
| <u>Attributable to:</u> | | |
| Operating activities | 463 | 389 |
| Investing activities | 40 | - |
| Financing activities | - | - |
| | 503 | 389 |

18. Revenue disaggregation

| (thousands of Canadian Dollars) | Three months ended March 31, | |
|-------------------------------------|------------------------------|--------------|
| | 2026 | 2025 |
| Equipment rentals | 1,723 | 1,637 |
| Ancillary, reimbursements and other | 889 | 600 |
| Leases | 123 | 98 |
| Total revenue | 2,735 | 2,335 |

19. Financial instruments and risk management

Financial instrument measurement and classification:

a) Fair Value Hierarchy

The Corporation has segregated all financial assets and liabilities into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date.

The fair value of the Corporation's financial instruments requires classification into one of the following levels of the fair value hierarchy:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value hierarchy level at which a fair value measurement is categorized is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

b) Fair values versus carrying amounts

The Corporation's financial assets and liabilities consist of cash and cash equivalents, accounts receivable, notes receivable, accounts payable and accrued liabilities, long-term debt, and contingent consideration payable. The carrying values of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities approximate fair value due to the short-term nature of these instruments.

The fair values of financial assets and liabilities, together with amounts shown in the consolidated statements of financial position, are as follows:

| | As at March 31, 2026 | | As at December 31, 2025 | |
|--|----------------------|------------|-------------------------|------------|
| | Carrying amount | Fair value | Carrying amount | Fair value |
| <i>Financial assets at amortized cost:</i> | | | | |
| Cash and cash equivalents | 3,183 | 3,183 | 3,294 | 3,294 |
| Accounts receivable | 2,441 | 2,441 | 2,948 | 2,948 |
| Notes and other receivables ⁽¹⁾ | 2,661 | 2,661 | 2,321 | 2,321 |

| | As at March 31, 2026 | | As at December 31, 2025 | |
|---|----------------------|------------|-------------------------|------------|
| | Carrying amount | Fair value | Carrying amount | Fair value |
| <i>Financial liabilities at amortized cost:</i> | | | | |
| Accounts payable and accrued liabilities | 1,329 | 1,329 | 1,358 | 1,358 |
| Long-term debt ⁽²⁾ | 3,135 | 3,135 | 3,178 | 3,178 |
| <i>Financial liabilities at FVTPL:</i> | | | | |
| Contingent consideration payable ⁽³⁾ | 1,370 | 1,370 | 2,484 | 2,484 |

(1) As at March 31, 2026, the estimated fair value of the Corporation's notes and other receivables was \$2,661 (December 31, 2025 - \$2,321). The fair value of the notes and other receivables is classified as Level 3 in the fair value hierarchy, as there are no quoted prices or observable market inputs available. Fair value is determined using a discounted cash flow model, which incorporates management's estimates of expected future cash flows, discount rates, and counterparty credit risk. See Note 4 for further information.

(2) The fair value of the long-term debt is determined by discounting the expected future cash flows using interest rates currently available to the Corporation for debt with similar terms, remaining maturities, and credit risk. The long-term debt bears interest at a fixed rate of 4.3%, which approximates market rates for comparable debt instruments as at March 31, 2026. As a result, management has determined that the carrying value

of the long-term debt is not significantly different from its fair value as at March 31, 2026 (December 31, 2025 – not significantly different). See Note 11 for further information.

- (3) As at March 31, 2026, the estimated fair value of the contingent consideration payable was \$1,370 (December 31, 2025 - \$2,484). The contingent consideration payable is measured at fair value at each reporting date and is classified as Level 3 in the fair value hierarchy due to the use of significant unobservable inputs. Fair value is determined using valuation techniques that incorporate management's estimates and assumptions regarding the probability and timing of future performance milestones and discount rates. See Note 13 for further information.

Market risks:

Market risk is the risk that the fair value or future cash flows of financial assets or liabilities will fluctuate due to movements in market rates:

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates. The Corporation currently has mortgage financing with a fixed interest rate of 4.30% (Note 11). The Corporation is exposed to interest rate risk upon renewal or expiration of the initial term. In addition, the Corporation has a revolving credit facility with no amounts drawn with an interest rate of Canadian prime plus 2.25%; the Corporation could be exposed to changes in floating interest rates on any future amounts drawn (Note 12).

The Corporation had no risk management contracts that would be affected by interest rates as at March 31, 2026 and December 31, 2025.

Commodity price risk

Commodity price risk is the risk that the Corporation's future cash flows will fluctuate due to changes in demand for High Arctic's services, where almost all the Corporation's customers are oil and gas producers. High Arctic's customers' activity and strategic decisions are impacted by the fluctuations of oil and gas pricing.

These prices are sensitive to not only the relationship between the Canadian and US dollar, but more importantly local, regional and world economic and geopolitical events. This includes implications from changing oil demand and supply, policy direction by OPEC, the ongoing effect of the conflicts between Russia and Ukraine and in the Middle East, and climate change driven transitions to lower emission energy sources.

The Corporation had no risk management contracts that would be affected by commodity prices as at March 31, 2026 and December 31, 2025.

Foreign currency risk

Foreign currency risk is the risk that a variation in the exchange rate between Canadian and foreign currencies will affect the Corporation's results. The Corporation's continuing operations have nominal USD exposure. USD expenditures are typically only made when purchasing property and equipment. Accordingly, no changes to the net earnings (loss) would result if there was a \$0.10 change in the exchange rate of the Canadian Dollar relative to the USD.

Credit risk, customers, and concentration:

Credit risk is the risk of a financial loss occurring as a result of a default by a counter party on its obligation to the Corporation. The Corporation's financial instruments that are exposed to credit risk consist primarily of accounts receivable, notes receivable and cash balances held in banks. The Corporation mitigates credit risk by regularly monitoring its accounts receivable position and depositing cash in properly capitalized banks. The Corporation also institutes credit reviews prior to commencement of contractual arrangements.

Accounts receivable

The Corporation's accounts receivable are primarily comprised of balances from customers operating in the oil and natural gas industry, whose revenues may be affected by fluctuations in oil and natural gas prices and are subject to credit risk consistent with the industry. The Corporation manages credit risk by assessing the creditworthiness of its customers on an ongoing basis and continuously reviews individual customer accounts receivables, taking into consideration payment history and the aging of the accounts receivable, to assess collectability.

In providing for ECL, the Corporation uses the historical default rates stratified by customer credit quality (investment grade and non-investment grade), adjusted for forward-looking information including commodity price assumptions and broader economic conditions affecting the oil and natural gas sector.

The net carrying amount of accounts receivable represents the estimated maximum credit exposure on the accounts receivable balance. The Corporation has a range of customers comprised of small independent, intermediate and large multinational oil and gas producers in North America.

Concentration of credit risk

The Corporation provided services to two large customers who individually accounted for greater than 10% of its consolidated revenues during the three months ended March 31, 2026 with total sales of \$763 (three month ended March 31, 2025: one customer with total sales of \$252).

As at March 31, 2026, three customers represented a total of \$970 or 40% of outstanding accounts receivable (December 31, 2025: two customers represented a total of \$1,499 or 51% of outstanding accounts receivable).

Notes receivable

Credit risk staging and recognition of ECLs

At initial recognition, the Corporation recognizes a loss allowance equal to 12-month expected credit losses. A loss allowance equal to lifetime expected credit losses is recognized when there has been a significant increase in credit risk ("SICR") since initial recognition. Notes receivable that are credit-impaired are measured using lifetime ECLs, with interest revenue calculated on the net carrying amount.

The assessment of whether a SICR has occurred requires the application of significant judgement and is performed at each reporting date. The Corporation applies a rebuttable presumption that credit risk has increased significantly when contractual payments are more than 30 days past due, unless there is persuasive evidence to support a contrary conclusion.

In assessing SICR, the Corporation considers both quantitative and qualitative factors, including, but not limited to:

- Changes in payment performance, delinquency status, and days past due;
- Compliance with contractual terms and financial or operational covenants, where applicable;
- Changes in counterparty creditworthiness, including the availability and quality of financial information and external credit indicators, where available; and
- Adverse changes in economic, industry, commodity price, or market conditions that are expected to affect the counterparty's ability to meet its contractual obligations.

Measurement of expected credit loss

Expected credit loss represent a probability-weighted estimate of credit losses over the expected life of the notes receivable and incorporates reasonable and supportable information that is available without undue cost or effort at the reporting date, including forward-looking information.

The measurement of ECLs incorporates the following key components:

- Probability of default – determined based on historical default experience adjusted for counterparty-specific risk factors and forward-looking macroeconomic assumptions, including commodity price forecasts and broader economic indicators;
- Loss given default – reflecting historical recovery experience, the contractual terms of the notes receivable, and the existence and estimated realizable value of any collateral, guarantees, or other credit enhancements, where applicable; and,
- Exposure at default – representing the gross carrying amount outstanding at the reporting date, including accrued interest, where applicable.

Forward-looking information is incorporated through the use of multiple economic scenarios that are probability-weighted. Management judgement is required in selecting appropriate historical data, determining the relevance and weighting of forward-looking economic assumptions, and assessing counterparty-specific risk factors. Changes in assumptions related to counterparty credit quality, commodity prices, economic conditions, or expected recoveries could result in material changes to the ECL recognized in the Financial Statements.

| | Stage 1 (12-month ECL) | Stage 2 (Lifetime ECL) |
|------------------------|---------------------------|---------------------------|
| Probability of default | 0.5-5% | 2.5-5% |
| Loss given default | 1-5% | 40-90% |
| Exposure at default | Gross carrying amount | Gross carrying amount |

Write-offs

Notes receivables are written off, in whole or in part, when the Corporation determines that there is no reasonable expectation of recovery. Indicators that a note receivable should be written off include prolonged delinquency, insolvency or bankruptcy of the counterparty, or the exhaustion of all practical recovery actions. There were no write-offs of the Corporation's notes receivable during the three months ended March 31, 2026 (three months ended March 31, 2025 - nil).

Concentration of credit risk

The Corporation's credit exposure arises from its notes and other receivables with Team Snubbing and Delta.

Management believes this risk is mitigated through ongoing credit monitoring, periodic reassessment of counterparty credit risk, and the application of credit loss allowances that reflect current and forward-looking conditions. Notwithstanding these mitigation strategies, adverse developments in the oil and gas sector or broader economic conditions could increase credit losses and result in higher ECL allowances.

Liquidity risk:

Liquidity risk is the risk that the Corporation will not be able to meet its financial obligations as they fall due. The Corporation's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due.

The Corporation's processes for managing liquidity risk include preparing and monitoring capital and operating budgets, working capital management, coordinating, and authorizing project expenditures, authorization of contractual agreements, and managing compliance to debt finance agreements.

The Corporation's future financial results and longer-term success are dependent upon its working capital, its ability to secure additional capital from debt or equity financings or completing other arrangements to fund the Corporation's activities while the Corporation attempts to generate recurring positive cash flows from operations. The Corporation will continue to monitor its liquidity position in future periods.

The following table details the remaining contractual maturities of the Corporation's financial liabilities, inclusive of lease liabilities, as at March 31, 2026:

| Payments due by period | | | | | | |
|---|--------------------|--------------------|------------|--------------|--------------|--------------|
| (thousands of Canadian Dollars) | Less than 3 months | 3 months to 1 year | 1-2 years | 2-5 years | >5 years | Total |
| Accounts payable and accrued liabilities | 1,329 | - | - | - | - | 1,329 |
| Lease liabilities | 62 | 313 | 356 | 471 | - | 1,202 |
| Long-term debt | 52 | 256 | 300 | 855 | 2,919 | 4,382 |
| Contingent consideration payable ⁽¹⁾ | - | 1,370 | - | - | - | 1,370 |
| Total | 1,443 | 1,939 | 656 | 1,326 | 2,919 | 8,283 |

⁽¹⁾ See Note 13 for additional details.

20. Segmented information

The Corporation determines its operating segments based on internal information reviewed by the chief operating decision maker, being the Corporation's Chief Executive Officer ("CEO"), in addition to input from the Corporation's executive management team and Board of Directors to allocate resources and assess performance. The Corporation's reportable operating segments are strategic operating units that offer different products and services and warrant separate capital allocation consideration. As at March 31, 2026 and December 31, 2025, the Corporation has one operating segment, supported by a corporate segment.

A summary of the Corporation's segments is as follows:

a) *Rental services*

Consists of High Arctic's oilfield rental equipment of pressure control and other oilfield equipment to exploration and production companies in Canada.

b) *Corporate*

This segment provides management and administrative services to the Corporation's operations and includes the Corporation's equity investments and passively held industrial properties.

Details associated with each segment are provided as at March 31, 2026 and December 31, 2025 and for the three months ended March 31, 2026 and 2025 in the tables which follow.

i. *Income (loss) from reportable segments*

| Three months ended March 31, 2026 | | | |
|--|-----------------|-----------|---------|
| (thousands of Canadian Dollars) | Rental services | Corporate | Total |
| Revenue | 2,613 | 122 | 2,735 |
| Oilfield services expenses | (1,491) | - | (1,491) |
| General and administrative expenses | (218) | (638) | (856) |
| Depreciation and amortization expenses | (517) | (53) | (570) |
| Share-based compensation expenses | - | (22) | (22) |
| Interest and other income | - | 42 | 42 |
| Interest and finance expenses | - | (110) | (110) |
| Accretion on notes receivable | - | 53 | 53 |
| Foreign exchange gain | - | - | - |
| Gain on disposal of property and equipment | 25 | - | 25 |
| Fair value adjustment to contingent consideration | - | - | - |
| Gain on assets disposed of pursuant to a rent-to-own agreement | 340 | - | 340 |
| Income from equity investments | - | 709 | 709 |
| Net segment income before income tax expense | 752 | 103 | 855 |

| Three months ended March 31, 2025 | | | |
|---|-----------------|-----------|---------|
| (thousands of Canadian Dollars) | Rental services | Corporate | Total |
| Revenue | 2,237 | 98 | 2,335 |
| Oilfield services expenses | (1,050) | - | (1,050) |
| General and administrative expenses | (226) | (555) | (781) |
| Depreciation and amortization expenses | (481) | (103) | (584) |
| Share-based compensation expenses | - | (48) | (48) |
| Interest and other income | - | 60 | 60 |
| Interest and finance expenses | - | (114) | (114) |
| Accretion on notes receivable | - | 59 | 59 |
| Foreign exchange loss | - | (9) | (9) |
| Loss on disposal of property and equipment | - | - | - |
| Fair value adjustment to contingent consideration | - | - | - |
| Income from equity investments | - | 12 | 12 |
| Net segment income (loss) before income tax expense | 480 | (600) | (120) |

ii. *Asset breakdown by reportable segments*

| As at March 31, 2026 | | | |
|---------------------------------|-----------------|-----------|--------|
| (thousands of Canadian Dollars) | Rental services | Corporate | Total |
| Property and equipment | 5,928 | 3,687 | 9,615 |
| Right of use assets | 956 | 27 | 983 |
| Equity investments | - | 8,972 | 8,972 |
| Total assets | 10,930 | 19,051 | 29,981 |
| Capital expenditures | 515 | - | 515 |

| As at December 31, 2025 | | | |
|---------------------------------|-----------------|-----------|--------|
| (thousands of Canadian Dollars) | Rental services | Corporate | Total |
| Property and equipment | 6,107 | 3,886 | 9,993 |
| Right of use assets | 971 | 32 | 1,003 |
| Equity investments | - | 8,382 | 8,382 |
| Total assets | 11,761 | 18,122 | 29,883 |
| Capital expenditures | 1,233 | - | 1,233 |

21. Related party transactions

Team Snubbing

The Corporation routinely conducts business with Team Snubbing in which it holds a 42% equity ownership interest (Note 9). The following table represents the balances as at March 31, 2026 and December 31, 2025, and transaction totals for the three months ended March 31, 2026 and 2025 with Team Snubbing:

| (thousands of Canadian Dollars) | 2026 | 2025 |
|---|------|------|
| Accounts receivable ⁽¹⁾ | 277 | 427 |
| Revenue ⁽²⁾ | 309 | 252 |
| ECL losses ⁽²⁾ | 2 | - |
| Gain on assets disposed of pursuant to a rent-to-own agreement ⁽²⁾ | 340 | - |

⁽¹⁾ As at March 31, 2026 and December 31, 2025.

⁽²⁾ For the three months ended March 31, 2026 and 2025.

22. Subsequent event

On April 2, 2026, the Board of Directors of High Arctic approved the issuance of 475,000 stock options with an exercise price of \$0.87 per common share to directors, officers and management of the Corporation.