

CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

FOR THE THREE AND NINE MONTHS ENDED

September 30, 2024 and 2023

(Unaudited)

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| (unaudited) | As at | As at |
|---|--------------------|-------------------|
| (thousands of Canadian Dollars) | September 30, 2024 | December 31, 2023 |
| Assets | | |
| Current assets | | 50.004 |
| Cash and cash equivalents | 4,106 | 50,331 |
| Accounts receivable (Note 4) | 2,947 | 17,468 |
| Inventory | 74 | 9,378 |
| Prepaid expenses and other assets | 181 | 851 |
| Current portion of notes receivable (Note 8) | 1,067 | 745 |
| Income tax receivable | - | 665 |
| | 8,375 | 79,438 |
| Non-current assets | | |
| Property and equipment (Note 6) | 10,950 | 27,554 |
| Right of use assets (Note 9(a)) | 1,279 | 2,655 |
| Intangible assets (Note 5) | 1,276 | 1,501 |
| Goodwill (Note 1) | 812 | 812 |
| Notes receivable (Note 8) | 2,397 | 2,995 |
| Equity investments (Note 7) | 7,888 | 8,182 |
| | 24,602 | 43,699 |
| Total assets | 32,977 | 123,137 |
| | | |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities (Note 10) | 2,162 | 14,134 |
| Current portion of long-term debt (Note 11) | 175 | 175 |
| Current portion of lease liabilities (Note 9(b)) | 293 | 959 |
| Current portion of contingent consideration payable (Note 12) | 812 | 812 |
| Income tax payable | - | 373 |
| | 3,442 | 16,453 |
| Non-current liabilities | · · · · | · · · |
| Long-term debt (Note 11) | 3,222 | 3,352 |
| Lease liabilities (Note 9(b)) | 1,090 | 1,860 |
| Contingent consideration payable (Note 12) | 2,140 | 2,140 |
| | 6,452 | 7,352 |
| Total liabilities | 9,894 | 23,805 |
| | 5,054 | 23,003 |
| Shareholders' Equity | | |
| Share capital (Note 13(a)) | 133,153 | 169,992 |
| Contributed surplus | 13,135 | 14,550 |
| Accumulated and other comprehensive income | (194) | 26,980 |
| Deficit | (123,011) | (112,190) |
| Denen | 23,083 | 99,332 |
| | 32,977 | 123,137 |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Subsequent event (Note 20).

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

| (unaudited) | Three months ended | | Nine | months ended |
|---|--------------------|---------------|---------|--------------|
| | 9 | September 30, | | September 30 |
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 |
| Revenue (Note 18) | 2,506 | 1,015 | 8,027 | 2,347 |
| Oilfield services expenses (Note 15) | (1,171) | (381) | (3,963) | (953) |
| General and administrative expenses (Note 15) | (759) | (1,441) | (4,454) | (3,656) |
| Depreciation and amortization expenses (Notes 5,6,9(a)) | (575) | (394) | (1,903) | (1,225) |
| Share-based compensation expense (Note 14) | - | (116) | (139) | (268) |
| Operating income (loss) | 1 | (1,317) | (2,432) | (3,755) |
| Interest and other income | 165 | 538 | 1,203 | 1,465 |
| Interest and finance expenses (Note 15) | (61) | (57) | (187) | (191) |
| Accretion on notes receivable | 69 | 50 | 199 | 141 |
| Foreign exchange gain (loss) | (137) | 196 | 134 | (31 |
| Gain (loss) on sale of property and equipment | (16) | (34) | (16) | 102 |
| Gain on sale of nitrogen business (Note 3) | - | 615 | - | 615 |
| Income (loss) from equity investments (Note 7) | 105 | 508 | (294) | 451 |
| Income (loss) before income tax from continuing operations | 126 | 499 | (1,393) | (1,203) |
| Income tax expense | (1) | (1) | (9) | (5) |
| Net income (loss) from continuing operations | 125 | 498 | (1,402) | (1,208) |
| Net income (loss) from discontinued operations (Note 3) | 27,097 | (15,661) | 30,428 | (14,677) |
| Total net income (loss) | 27,222 | (15,163) | 29,026 | (15,885) |
| Other comprehensive income (loss): | | | | |
| Items that may be reclassified subsequently to net income (loss): | | | | |
| Foreign currency translation gain (loss) for foreign | | | | |
| operations | 234 | 997 | 1,512 | (97) |
| Comprehensive income (loss) for the period | 27,456 | (14,166) | 30,538 | (15,982) |

| | Three months | Three months ended Sept 30, | | ended Sept 30, |
|---------------------------------------|--------------|-----------------------------|--------|----------------|
| | 2024 | 2023 | 2024 | 2023 |
| Income (loss) per share: (Note 13(b)) | | | | |
| Continuing operations: | | | | |
| Basic and diluted | 0.01 | 0.04 | (0.11) | (0.10) |
| Discontinued operations: | | | | |
| Basic | 2.18 | (1.29) | 2.47 | (1.21) |
| Diluted | 2.18 | (1.29) | 2.43 | (1.21) |

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

| (thousands of Canadian Dollars, except number of | Number of Common | | Contributed | Accumulated other comprehensive | | Total shareholders' |
|--|---------------------|---------------|-------------|---------------------------------------|-----------|------------------------|
| common shares) | shares | Share capital | surplus | income (loss) | Deficit | equity |
| Balance, December 31, 2022 ⁽¹⁾ | 12,172,958 | 169,554 | 14,685 | 27,853 | (96,861) | 115,231 |
| Share-based compensation expense (Note 14) | | | 268 | | | 268 |
| Purchase of common shares | - | - | 200 | - | - | 200 |
| for cancellation | (4,574) | (64) | 39 | _ | _ | (25) |
| Dividends | (-,,,,,,) | (+) | - | _ | (2,190) | (2,190) |
| Other comprehensive loss – | | | | | (2,150) | (2,150) |
| foreign currency translation | | | | | | |
| loss | - | - | - | (97) | - | (97) |
| Net loss for the period from | - | - | - | - | (1,208) | (1,208) |
| continuing operations | | | | | (,,) | (-,=, |
| Net loss for the period from | - | - | - | - | (14,677) | (14,677) |
| discontinued operations | | | | | | |
| Balance, Sept 30, 2023 | 12,168,384 | 169,490 | 14,992 | 27,756 | (114,936) | 97,302 |
| Balance, December 31, 2023 | 12,280,568 | 169,992 | 14,550 | 26,980 | (112,190) | 99,332 |
| Share-based compensation | | | 120 | | | 120 |
| expense (Note 14) | - | - | 139 | - | - | 139 |
| Distribution – return of capital Other comprehensive income – foreign currency translation | - | (37,842) | - | - | - | (37,842) |
| gain | _ | - | - | 1,512 | - | 1,512 |
| Exercise of performance share | | | | 1,512 | | 1,512 |
| units | 70,545 | 422 | (422) | - | - | - |
| Exercise of deferred share units | 97,053 | 581 | (1,132) | - | - | (551) |
| Net loss for the period from | | | | | | |
| continuing operations | - | - | - | - | (1,402) | (1,402) |
| Reclassification of AOCI to net | | | | | | |
| income from discontinued operations | - | - | - | (28,686) | - | (28,686) |
| Net income for the period | | | | | | |
| from discontinued operations | - | - | - | - | 30,428 | 30,428 |
| Balances removed in relation | | | | | | |
| to distribution to SpinCo | - | - | - | - | (39,847) | (39,847) |
| Balance, Sept 30, 2024 | 12,448,166 | 133,153 | 13,135 | (194) | (123,011) | 23,083 |

⁽¹⁾ Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of common shares outstanding have been retroactively adjusted to effect the stock consolidation.

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

| (unaudited) | Three n | nonths ended Sept 30, | Nine months ended Sept 30, | |
|---|----------|--------------------------|-------------------------------|---------|
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 |
| Cash flows from operating activities: | | | | |
| Net income (loss) from continuing operations | 125 | 498 | (1,402) | (1,208) |
| Adjustments for: | | | | |
| Depreciation and amortization expenses (Notes 5,6,9) | 575 | 394 | 1,903 | 1,225 |
| Unrealized foreign exchange loss (gain) | 116 | (196) | (194) | 41 |
| Share-based compensation expense (Note 14) | - | 116 | 139 | 268 |
| Non-cash interest and accretion on notes receivable | (107) | (50) | (313) | (141) |
| Non-cash finance expense (income) | 20 | (4) | 62 | 26 |
| Loss (gain) on sale of property and equipment | 16 | 34 | 16 | (102) |
| Gain on sale of nitrogen business (Note 3) | - | (615) | - | (615) |
| Share-based compensation payment (Note 14) | - | - | (551) | - |
| Loss (income) from equity investments | (105) | (508) | 294 | (451) |
| Funds from (used in) operating activities from continuing operations | 640 | (331) | (46) | (957) |
| Change in non-cash working capital (Note 16) | (153) | 503 | 4 | 1,316 |
| Cash from (used in) operating activities from continuing operations | 487 | 172 | (42) | 359 |
| Cash from operating activities from discontinued operations (Note 3) | 2,838 | 2,071 | 14,090 | 3,364 |
| Net cash from operating activities | 3,325 | 2,243 | 14,048 | 3,723 |
| Cash flows from investing activities: | | | | |
| Property and equipment expenditures (Note 6) | (630) | (80) | (1,445) | (505) |
| Proceeds from asset sales, net of costs | 92 | 1,350 | 92 | 29,451 |
| Change in non-cash working capital (Note 16) | 77 | (115) | 77 | (148) |
| Net cash from (used in) investing activities from continuing operations | (461) | 1,155 | (1,276) | 28,798 |
| Cash used in investing activities from discontinued operations (Note 3) | (21,373) | (618) | (22,097) | (1,295) |
| Net cash from (used in) investing activities | (21,834) | 537 | (23,373) | 27,503 |
| Cash flows from financing activities: | | | | |
| Purchase of common shares for cancellation | - | - | - | (25) |
| Payments received on notes receivable | 589 | - | 589 | - |
| Repayment of long-term debt (Note 11) | (43) | (544) | (130) | (643) |
| Dividend | - | (730) | - | (2,190) |
| Distribution – return of capital | (37,842) | - | (37,842) | - |
| Lease obligation payments (Note 9(b)) | (86) | (62) | (257) | (154) |
| Net cash used in financing activities from continuing operations | (37,382) | (1,336) | (37,640) | (3,012) |
| Cash used in financing activities from discontinued operations (Note 3) | (112) | (204) | (446) | (997) |
| Net cash used in financing activities | (37,494) | (1,540) | (38,086) | (4,009) |
| | , | | | , |
| Effect of foreign exchange rate changes | 67 | 142 | 1,186 | 25 |
| Total change in cash and cash equivalents | (55,936) | 1,382 | (46,225) | 27,242 |
| | | | | |
| Total cash and cash equivalents, beginning of period | 60,042 | 45,419 | 50,331 | 19,559 |

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

(Stated in Thousands of Canadian Dollars)

1. Nature of business

High Arctic Energy Services Inc. ("High Arctic" or the "Corporation") is incorporated under the laws of Alberta, Canada and is a publicly traded corporation listed on the Toronto Stock Exchange under the symbol "HWO". High Arctic provides pressure control equipment and equipment supporting the high-pressure stimulation of oil and gas wells and other oilfield equipment on a rental basis to exploration and production companies in Canada. The Corporation's head office address is located at Suite 2350, 330 – 5th Ave SW Calgary, Canada T2P 0L4.

As of September 30, 2024, 5,479,159 common shares of the Corporation were owned by FBC Holdings S.A.R.L., representing 44.0% of the outstanding common shares. In addition, High Arctic directors and officers collectively own 870,470 common shares, representing 7.0% of the outstanding common shares.

On June 17, 2024, the Corporation held its Annual and Special General Meeting where the Corporation's shareholders approved, amongst other things, a special resolution approving a reorganization of the Corporation by way of a plan of arrangement ("the Arrangement") and a return of capital of \$0.76 per pre-Arrangement common share of High Arctic. The reorganization was completed on August 12, 2024, and resulted in the spin-off of the Corporation's former PNG business to High Arctic shareholders through a new publicly listed entity High Arctic Overseas Holdings Corp. ("SpinCo") that trades on the TSX Venture Exchange under the trading symbol HOH. The approved return of capital of \$0.76 per pre-Arrangement common share of High Arctic was distributed to shareholders on July 17, 2024. Finally, as part of the Arrangement, the Corporation effected a de facto four-to-one share consolidation whereby each High Arctic shareholder received one-quarter of one post-Arrangement common share for every pre-Arrangement common share held prior to August 12, 2024.

On December 28, 2023, High Arctic completed the acquisition of all the shares of Delta Rental Services Ltd. ("Delta") for cash consideration of \$3,430 and contingent consideration of \$2,952 (Note 12) that includes a combination of cash and shares, payable over a three-year period. As a result of this acquisition, goodwill of \$812 and intangible assets of \$1,501 (Note 5) were recognized.

On June 19, 2023, High Arctic entered into an agreement to sell its Canadian Nitrogen transportation, hauling and pumping services business (the "Nitrogen Transaction") for cash consideration of \$1,350. The transaction closed on July 31, 2023 (see Note 3(b)).

The following table lists the Corporation's principal subsidiaries, the jurisdiction of formation or incorporation of such subsidiaries and the percentage of shares owned, directly or indirectly, by the Corporation as at September 30, 2024:

| Name of subsidiary | Jurisdiction of formation or incorporation | Percentage ownership of shares beneficially owned or controlled (in) directly by the Corporation |
|--|--|--|
| HAES SD Holding Corp. | Alberta | 100% |
| Powerstroke Well Control, Inc. | United States | 100% |
| Seh' Chene GP Inc. | Alberta | 49% |
| Seh' Chene Well Services Limited Partnership | Alberta | 49% |
| Team Snubbing Services Inc. | Alberta | 42% |

2. Basis of Presentation

(a) Statement of compliance and approval

These unaudited condensed interim consolidated financial statements ("Financial Statements") have been prepared in accordance with International Accounting Standards 34 – Interim Financial Reporting. These Financial Statements were authorized for issuance by the Board of Directors on November 14, 2024.

(b) Basis of preparation

Unless otherwise noted, these Financial Statements follow the same accounting policies and methods of computation as described in the annual audited consolidated financial statements for the year ended December 31, 2023. Accordingly, these Financial Statements should be read in conjunction with the audited consolidated financial statements.

(c) Functional and presentation currency

The financial statements are presented in Canadian Dollars, which is also the currency of the primary economic operating environment ("functional currency") of the parent company.

The US dollar is the functional currency of one of the Corporation's subsidiaries.

All values are rounded to the nearest thousand dollars (\$000), except where otherwise indicated.

(d) Judgments, estimates and assumptions

The interim financial statements were prepared using the same judgments, estimates and assumptions as described in the audited annual financial statements for the year ended December 31, 2023.

Reorganization and spin-off of PNG business

On May 11, 2024, the Corporation announced its plans to proceed with its intended reorganization and filed the Arrangement and other documents that were subsequently approved by the Corporation's shareholders at an Annual and Special General Meeting held on June 17, 2024.

On August 12, 2024, the Corporation completed its intended reorganization and as a result the assets and liabilities of the legacy High Arctic PNG business have been removed from the Corporation's interim consolidated statement of financial position and distributed to SpinCo. Details of the legacy High Arctic PNG business' operating results and resultant cashflows for the period of 2024 July 1, 2024 to August 12, 2024 and for the period January 1, 2024 to August 12, 2024 are presented as discontinued operations in the Corporation's interim consolidated statements of comprehensive income (loss) and cashflows and further detailed in Note 3(a).

(e) Re-presentation of comparatives

In June 2023, the Corporation agreed to sell all its Canadian Nitrogen transportation, hauling and pumping services business. Accordingly, and in addition to the 2024 reorganization that saw the spinout of the PNG business, certain comparative figures of these Interim Financial Statements have been re-presented to present operations of High Arctic's legacy PNG business and its legacy Canadian Nitrogen transportation, hauling and pumping services business as discontinued operations (Note 3(b)).

3. Discontinued operations

(a) 2024 Spin-off of the PNG business:

The operating results of the Corporation's PNG business reported herein as discontinued operations are as follows:

| | Three months | s ended Sept 30, | Nin | e months ended |
|---|---------------------|------------------|---------------------|----------------|
| | | | | Sept 30, |
| (thousands of Canadian Dollars) | 2024 ⁽¹⁾ | 2023 | 2024 ⁽¹⁾ | 2023 |
| Revenue | 1,904 | 16,799 | 27,352 | 41,472 |
| Oilfield services expenses | (1,357) | (11,577) | (16,890) | (27,651) |
| General and administrative expenses | (1,324) | (1,213) | (4,192) | (3,003) |
| Depreciation and amortization expenses | (479) | (2,384) | (2,713) | (7,436) |
| Interest and finance expense | (150) | (40) | (65) | (167) |
| Foreign exchange loss | (22) | (37) | (12) | (41) |
| Gain on sale of property and equipment | - | - | - | 7 |
| Asset impairment loss | - | (20,500) | (878) | (20,500) |
| Reclassification of cumulative foreign currency translation | | | | |
| gain on distribution to SpinCo | 28,686 | - | 28,686 | - |
| Pre-tax income (loss) for the period | 27,258 | (18,952) | 31,288 | (17,319) |
| Income tax recovery (expense) | (161) | 3,415 | (860) | 2,947 |
| Net income (loss) from discontinued operations | 27,097 | (15,537) | 30,428 | (14,372) |

(1) The 2024 operating results of the Corporation's PNG business for the three- and nine-month periods ended September 30, 2024 includes operating results from July 1, 2024 and January 1, 2024 to August 12, 2024 respectively.

The cashflows from the Corporation's PNG business reported herein as discontinued operations are as follows:

| | Three mo | Three months ended | | Nine months ended | |
|---|---------------------|--------------------|---------------------|-------------------|--|
| | | Sept 30, | | Sept 30, | |
| (thousands of Canadian Dollars) | 2024 ⁽¹⁾ | 2023 | 2024 ⁽¹⁾ | 2023 | |
| Cash flow from operating activities | 2,838 | 2,177 | 14,090 | 3,542 | |
| Cash from (used in) investing activities ⁽¹⁾ | (21,373) | (618) | (22,097) | (1,324) | |
| Cash used in financing activities | (112) | (204) | (446) | (997) | |

⁽¹⁾ The 2024 cash flows from the Corporation's PNG business for the three- and nine-month periods ended September 30, 2024 includes cash flows from July 1, 2024 and January 1, 2024 to August 12, 2024 respectively.

⁽²⁾ Included in cash used in investing activities is \$21,287 of cash retained by SpinCo as per the Arrangement (Note 1)

(b) 2023 Sale of Nitrogen business:

The operating results of the Corporation's nitrogen transportation, hauling and pumping services business reported herein as discontinued operations for the three and nine months ended September 30, 2023 are as follows:

| | Three months ended | Nine months ended |
|--|--------------------|-------------------|
| (thousands of Canadian Dollars) | Sept 30, 2023 | Sept 30, 2023 |
| Revenue | 105 | 1,307 |
| Expenses: | | |
| Oilfield services expenses | (132) | (1,191) |
| General and administrative expenses | (79) | (292) |
| Depreciation and amortization expenses | (18) | (129) |
| Net loss from discontinued operations | (124) | (305) |

Discontinued operations from the nitrogen business reported in the condensed interim consolidated statements of cash flows are as follows:

| | Three months ended | Nine months ended |
|--|--------------------|-------------------|
| (thousands of Canadian Dollars) | Sept 30, 2023 | Sept 30, 2023 |
| Cash flow used in operating activities | (106) | (178) |
| Cash flow from investing activities | - | 29 |
| Cash flow from financing activities | - | - |

4. Accounts receivable

The aging and expected credit loss associated with accounts receivable was as follows:

| | As at | As at |
|---------------------------------|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Less than 31 days | 1,636 | 6,680 |
| 31 days to 60 days | 417 | 6,842 |
| 61 days to 90 days | 168 | 2,854 |
| Greater than 90 days | 838 | 1,284 |
| | 3,059 | 17,660 |
| Expected credit losses | (112) | (192) |
| | 2,947 | 17,468 |

High Arctic determined the expected credit loss (ECL) provision percentages used in the provision matrix based on historical credit loss experience as well as historical global default rates for investment grade and speculative grade companies as published by Standard and Poor's. Further, High Arctic aggregated its accounts receivable into groups that share similar credit risk characteristics, taking into consideration drivers for each group's credit risk. The ECL also incorporates forward-looking information.

The details of this approach as at September 30, 2024 was as follows:

| | Less than 31 | | | | |
|--------------------------------------|--------------|-------------|--------------|--------------|-------|
| (thousands of Canadian Dollars) | days | 31- 60 days | 61 – 90 days | Over 90 days | Total |
| Investment grade receivables | 475 | 66 | 37 | 121 | 699 |
| Non-investment grade receivables | 1,161 | 351 | 131 | 717 | 2,360 |
| Total receivables | 1,636 | 417 | 168 | 838 | 3,059 |
| ECL for investment grade (%) | 0.04 | 0.06 | 0.10 | 0.30 | |
| ECL for non-investment grade (%) | 0.25 | 0.75 | 2.00 | 4.00 | |
| ECL provision – investment grade | - | - | - | - | - |
| ECL provision – non-investment grade | (3) | (3) | (3) | (28) | (37) |
| Specifically provided for amounts | - | - | - | (75) | (75) |
| Total provision for ECL | (3) | (3) | (3) | (103) | (112) |

The comparative details of this approach as at December 31, 2023 was as follows:

| | Less than 31 | | | | |
|--------------------------------------|--------------|-------------|--------------|--------------|--------|
| (thousands of Canadian Dollars) | days | 31- 60 days | 61 – 90 days | Over 90 days | Total |
| Investment grade receivables | 5,893 | 6,278 | 2,674 | 541 | 15,386 |
| Non-investment grade receivables | 787 | 564 | 180 | 743 | 2,274 |
| Total receivables | 6,680 | 6,842 | 2,854 | 1,284 | 17,660 |
| ECL for investment grade (%) | 0.04 | 0.06 | 0.10 | 0.30 | |
| ECL for non-investment grade (%) | 0.25 | 0.75 | 2.00 | 4.00 | |
| ECL provision – investment grade | (2) | (4) | (3) | (2) | (11) |
| ECL provision – non-investment grade | (2) | (4) | (4) | (31) | (41) |
| Specifically provided for amounts | - | - | - | (140) | (140) |
| Total provision for ECL | (4) | (8) | (7) | (173) | (192) |

5. Intangible assets

| | As at | As at |
|---------------------------------|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Intangible assets | 1,501 | 1,501 |
| Less amortization | (225) | - |
| | 1,276 | 1,501 |

The intangible assets acquired in the Delta acquisition include customer relationships with a fair value of \$1,215, brand with a fair value of \$76 and a non-compete agreement with a fair value of \$210. The fair value of customer relationships was determined using an income approach using the multi-period excess earnings method. The significant assumptions used in determining the fair value of the customer relationships include forecasted revenues and cashflows from existing customer relationships, customer attrition rates, contributory asset charges and discount rates.

6. Property and equipment

| | | Oilfield | Office & computer equipment and | Land and | Work-in | |
|--|----------|-----------|--|----------|----------|-----------|
| (thousands of Canadian Dollars) | Vehicles | equipment | software | building | progress | Total |
| Costs | | • • | | 3 | | |
| Balance, December 31, 2023 | 372 | 166,131 | 2,491 | 6,866 | 310 | 176,170 |
| Distributed to SpinCo as per the Arrangement | (132) | (148,675) | (243) | - | (310) | (149,360) |
| Additions | - | 1,123 | 322 | - | - | 1,445 |
| Dispositions | (58) | (503) | - | - | - | (561) |
| Balance, September 30, 2024 | 182 | 18,076 | 2,570 | 6,866 | - | 27,694 |
| Accumulated depreciation | | | | | | |
| Balance, December 31, 2023 | 315 | 144,441 | 2,184 | 1,676 | - | 148,616 |
| Distributed to SpinCo as per the Arrangement | (89) | (132,648) | (220) | - | - | (132,957) |
| Depreciation | 1 | 1,164 | 168 | 130 | - | 1,463 |
| Dispositions | (47) | (331) | - | - | - | (378) |
| Balance, September 30, 2024 | 180 | 12,626 | 2,132 | 1,806 | - | 16,744 |
| | | | | | | |
| Net book value, December 31, 2023 | 57 | 21,690 | 307 | 5,190 | 310 | 27,554 |
| Net book value, September 30, 2024 | 2 | 5,450 | 438 | 5,060 | - | 10,950 |

7. Equity investments

| (thousands of Canadian Dollars) | As at Sept 30, 2024 | As at Dec 31, 2023 |
|--|------------------------|-----------------------|
| Equity investment – Team Snubbing Services Inc. | 7,740 | 8,034 |
| Equity investment – Seh' Chene Well Services Limited Partnership | 148 | 148 |
| | 7,888 | 8,182 |

During 2022, High Arctic entered into an agreement with Team Snubbing Services Inc. ("Team Snubbing") to sell its snubbing assets (the "Snubbing Transaction"). Consideration received included an equity ownership investment in Team Snubbing and a note receivable (Note 8).

The Corporation noted the following unaudited financial information for Team Snubbing for three and nine months ended September 30, 2024 and 2023:

| | Three mo | Three months ended | | nths ended |
|---|----------|--------------------|--------|------------|
| | | Sept 30, | | Sept 30, |
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 |
| Revenue | 6,070 | 5,385 | 18,249 | 14,747 |
| Net income (loss) after tax | 252 | 1,189 | (701) | 1,057 |
| Net income (loss) after tax – 42% share | 105 | 508 | (294) | 451 |

8. Notes receivable

| | As at | As at |
|--|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Convertible promissory note | 2,772 | 3,365 |
| Less: Interest accretion on convertible promissory note | (133) | (417) |
| Note receivable on Delta Acquisition | 880 | 880 |
| Less: Interest accretion on note receivable on Delta Acquisition | (55) | (88) |
| Total notes receivable | 3,464 | 3,740 |
| Current | 1,067 | 745 |
| Non-current | 2,397 | 2,995 |

In 2022, as part of the consideration for the Snubbing Transaction, High Arctic received a convertible promissory note from Team Snubbing for \$3,365 with a five-year term, annual interest of 4.5% accruing from January 1, 2023 and principal repayments which commenced in July 2024. The note receivable is being recorded at amortized cost using the effective interest rate method. In the event of default, the outstanding principal amount plus accrued interest is convertible to additional common shares of Team Snubbing. Note repayments totaling \$589 were received between July 1, 2024 and September 30, 2024.

In 2023, as part of the consideration for the Delta Acquisition, High Arctic received an interest-free note receivable for \$880 with a three-year term, accruing from December 28, 2023, and principal repayments commencing December 2024. The note receivable is considered a financial asset. The carrying value of the note is determined by discounting the anticipated future cash flow impact of the note using an effective interest rate of 5.0% which approximates the credit risk associated with the principal amount outstanding of the note. Accretion of \$55 was recorded to the note receivable as at September 30, 2024, which results in a carrying value balance of \$825 as at September 30, 2024.

9. Right of use assets and lease liabilities

(a) Right of use assets:

| | As at | As at |
|--|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Costs | | |
| Opening balance | 3,653 | 1,560 |
| Distributed to SpinCo as per the Arrangement | (2,087) | - |
| Effect of foreign exchange rate changes | - | (49) |
| Additions | 49 | 1,697 |
| Dispositions | (4) | (729) |
| Acquisition | - | 1,174 |
| Closing balance | 1,611 | 3,653 |
| | As at | As at |
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Accumulated amortization | | |
| Opening balance | 998 | 186 |
| Distributed to SpinCo as per the Arrangement | (881) | - |
| Effect of foreign exchange rate changes | - | (21) |
| Amortization | 215 | 833 |
| Closing balance | 332 | 998 |
| Net closing balance | 1,279 | 2,655 |

The right of use assets relate to various types of real estate assets and vehicles.

(b) Lease liabilities:

| | As at | As at |
|--|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Opening balance | 2,819 | 1,482 |
| Distributed to SpinCo as per the Arrangement | (1,286) | - |
| Effect of foreign exchange rate changes | 49 | (32) |
| Lease additions | - | 1,697 |
| Lease disposals | (4) | (550) |
| Acquisition | - | 1,174 |
| Lease payments | (257) | (1,148) |
| Lease finance expense (Note 15(c)) | 62 | 196 |
| Closing balance | 1,383 | 2,819 |
| Current | 293 | 959 |
| Non-current | 1,090 | 1,860 |

The lease liabilities relate to various types of real estate assets and vehicles which are recorded as right of use assets.

The undiscounted cash flows relating to the lease liabilities at September 30, 2024 and December 31, 2023 are as follows:

| | As at | As at |
|---------------------------------|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Less than one year | 365 | 1,055 |
| One year to five years | 1,208 | 2,144 |
| More than five years | - | - |
| Total undiscounted liabilities | 1,573 | 3,199 |

10. Accounts payable and accrued liabilities

The nature of the Corporation's accounts payable and accrued liabilities as at September 30, 2024 and December 31, 2023 are as follows:

| | As at | As at |
|--|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Trade accounts payable | 1,162 | 5,405 |
| Accrued liabilities | 794 | 7,385 |
| Wages and payroll taxes payable | 150 | 973 |
| Other accounts payable | 56 | 371 |
| Total accounts payable and accrued liabilities | 2,162 | 14,134 |

11. Long-term debt

| | As at | As at |
|---------------------------------|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Current | 175 | 175 |
| Non-current | 3,222 | 3,352 |
| Total | 3,397 | 3,527 |

The Corporation has mortgage financing secured by lands and buildings owned by High Arctic located within Alberta, Canada. The mortgage has a remaining initial term of under three years with a fixed interest rate of 4.30% with payments occurring monthly. The Corporation's mortgage financing contains certain non-financial covenants requiring lenders' consent including changes to the underlying business.

12. Contingent consideration payable

| | As at | As at |
|---------------------------------|---------------|--------------|
| (thousands of Canadian Dollars) | Sept 30, 2024 | Dec 31, 2023 |
| Current | 812 | 812 |
| Non-current | 2,140 | 2,140 |
| Total | 2,952 | 2,952 |

On December 28, 2023, High Arctic completed the acquisition of all the shares of Delta for cash consideration of \$3,430 and contingent consideration of \$2,952. The contingent consideration payable is payable in a combination of cash and shares of the Corporation over a thirty-six-month period following the transaction's close. The contingent consideration payable is based on the acquired business achieving specific profitability targets and is adjusted for capital expenditures incurred. The seller will receive a set percentage of the profitability target achieved. This percentage increases when the profitability target is exceeded by 20% and is reduced when less than 95% of the profitability target is achieved. No contingent consideration payable when less than 50% of the profitability target is achieved. In determining the fair value of the contingent consideration payable, several profitability scenarios were considered and then given a probability rating and discounted to determine a probability-weighted contingent consideration payable amount.

Profitability and capital expenditures incurred to September 30, 2024, in the Delta business have been in line with base case scenario used to determine the contingent consideration originally recorded. Accordingly, no adjustment to the contingent consideration payable amount has been made in the three- or nine-month periods ended September 30, 2024.

13. Shareholders' equity

(a) Share capital

The Corporation is authorized to issue an unlimited number of common shares and an unlimited number of preferred shares. No preferred shares have been issued by the Corporation. The common shares do not have a par value and all issued shares are fully paid. On December 13, 2023, the Corporation received approval from the Toronto Stock Exchange to acquire for cancellation up to 250,000 common shares, or approximately two percent of the Corporation's outstanding shares, under a Normal Course Issuer Bid ("NCIB"). Upon completion of the Arrangement, the NCIB was terminated on August 12, 2024. No shares were purchased and cancelled pursuant to the NCIB prior to its termination (2023 – 4,574 shares). On June 28, 2024, the Corporation announced a distribution to its shareholders by way of a return of capital distribution of \$0.76 per common share of High Arctic. The total amount of this distribution, \$37.8 million, was paid on July 17, 2024.

| | Nine | Nine months ended Sept 30, 2024 | | |
|---|-----------------------|------------------------------------|-----------------------|-----------|
| Common shares issued and outstanding: | Shares ⁽¹⁾ | Amount | Shares ⁽¹⁾ | Amount |
| Balance, beginning of period | 12,280,568 | \$169,992 | 12,172,958 | \$169,554 |
| Exercise of performance share units (Note 14) | 70,545 | 422 | 112,184 | 502 |
| Exercise of deferred share units (Note 14) | 97,053 | 581 | - | - |
| Purchase of common shares for cancellation | - | - | (4,574) | (64) |
| Return of capital distribution | - | (37,842) | - | - |
| Balance, end of period | 12,448,166 | \$133,153 | 12,280,568 | \$169,992 |

(1) Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of common shares outstanding and all per-share amounts have been retroactively adjusted to effect the stock consolidation.

(b) Per share amounts

| (thousands of Canadian Dollars) | Three months ended | | Nine months ended | |
|--|--------------------|------------|-------------------|------------|
| | | Sept 30, | | Sept 30, |
| (except number of common shares) | 2024 | 2023 | 2024 | 2023 |
| Continuing Operations: | | | | |
| Net income (loss) | \$125 | \$498 | (\$1,402) | (\$1,208) |
| Basic - weighted average number of common shares | 12,448,166 | 12,168,392 | 12,338,676 | 12,169,779 |
| Basic net income (loss) per share | \$0.01 | \$0.04 | (\$0.11) | (\$0.10) |
| Diluted - weighted average number of common shares | 12,448,270 | 12,710,310 | 12,498,699 | 12,725,198 |
| Diluted net income (loss) per share ⁽²⁾ | \$0.01 | \$0.04 | (\$0.11) | (\$0.10) |
| Discontinued Operations: | | | | |
| Net income (loss) | \$27,097 | (\$15,661) | \$30,428 | (\$14,677) |
| Basic - weighted average number of common shares | 12,448,166 | 12,168,392 | 12,338,676 | 12,169,779 |
| Basic net income (loss) per share | \$2.18 | (\$1.29) | \$2.47 | (\$1.21) |
| Diluted - weighted average number of common shares | 12,448,270 | 12,710,310 | 12,498,699 | 12,725,198 |
| Diluted net income (loss) per share ⁽²⁾ | \$2.18 | (\$1.29) | \$2.43 | (\$1.21) |

⁽¹⁾ Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of common shares outstanding and all per-share amounts have been retroactively adjusted to effect the stock consolidation.

(2) For periods when the Corporation incurred a net loss from either continuing or discontinued operations, the shares outstanding under the Corporation's equity-based compensation plans for the periods presented were excluded from the calculation of diluted weighted average number of common shares as the outstanding options and units were anti-dilutive.

14. Share-based compensation expense

The Corporation has four equity-based compensation plans under which up to 1,244,817 common shares (being 10% of all outstanding shares) may be issued as at September 30, 2024. The following table summarizes the Corporation's outstanding grants for each equity-based compensation plan:

| | As at | As at |
|---|---------------|--------------|
| (number of stock options and share units) ⁽¹⁾ | Sept 30, 2024 | Dec 31, 2023 |
| Stock options | - | 29,250 |
| Performance share unit plan ("PSUP")- restricted units ("RSUs") | - | 35,014 |
| PSUP – performance units ("PSUs") | - | 45,134 |
| Deferred share units ("DSUs") | - | 234,634 |
| Balance, end of period | - | 344,032 |
| Common shares available for grants | 1,244,817 | 1,228,057 |
| Percentage used of total available | 0% | 28% |
| Remaining common shares available for grant | 1,244,817 | 884,025 |

⁽¹⁾ Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of stock options, performance share units and deferred share units outstanding have been retroactively adjusted to effect the stock consolidation.

Stock Option Plan

The Corporation has a Stock Option Plan under which options to purchase common shares may be granted to directors, management, and certain employees. These stock options are typically exercisable over a term of five years and are subject to a three-year vesting period with 33.3 percent exercisable by the holder after the first anniversary date, another 33.3 percent after the second anniversary date and the balance after the third anniversary date.

At September 30, 2024, there were no stock options outstanding.

Details regarding the stock options and associated changes and weighted average exercise prices are as follows:

| | | Weighted |
|--------------------------|------------------------------|---------------------------|
| | Number of | average exercise |
| | stock options ⁽¹⁾ | price (\$) ⁽¹⁾ |
| As at December 31, 2022 | 62,500 | 1.39 |
| Forfeited/cancelled | (33,250) | (1.39) |
| As at December 31, 2023 | 29,250 | 1.39 |
| Forfeited/settled | (29,250) | (1.39) |
| As at September 30, 2024 | - | - |

(1) Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of stock options and average exercise prices have been retroactively adjusted to effect the stock consolidation.

No stock options were granted during the nine-month period ended September 30, 2024. See Note 20 for stock option grants after September 30, 2024.

Performance Share Unit Plan

Details regarding the PSUP units and related activity are as follows:

| (number of share units) ⁽¹⁾ | RSUs | PSUs | Total |
|--|----------|----------|-----------|
| As at December 31, 2022 | 131,241 | 101,986 | 233,227 |
| Dividends re-invested | 4,977 | 3,616 | 8,593 |
| Exercised | (82,711) | (29,473) | (112,184) |
| Forfeited/cancelled | (18,493) | (30,995) | (49,488) |
| As at December 31, 2023 | 35,014 | 45,134 | 80,148 |
| Exercised | (35,014) | (35,531) | (70,545) |
| Forfeited/cancelled | - | (9,603) | (9,603) |
| As at September 30, 2024 | - | - | - |

⁽¹⁾ Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of performance share units have been retroactively adjusted to effect the stock consolidation.

There were no PSU's granted in 2024 or 2023.

Deferred Share Unit Plan

Details regarding the DSU units and related activity are as follows:

| | For the nine | For the year |
|--|---------------|--------------|
| | months ended | ended |
| (number of share units) ⁽¹⁾ | Sept 30, 2024 | Dec 31, 2023 |
| Outstanding, beginning of period | 234,634 | 276,993 |
| Granted | 7,870 | 38,887 |
| Exercised | (97,053) | - |
| Settled | (92,121) | - |
| Forfeited | (53,330) | (91,169) |
| Dividends re-invested | - | 9,923 |
| Outstanding, end of period | - | 234,634 |

⁽¹⁾ Pursuant to the de facto four-to-one consolidation of the Corporation's outstanding common shares effective August 12, 2024, the number of performance share units have been retroactively adjusted to effect the stock consolidation.

All of the DSUs granted in 2023 and 2024 were granted pursuant to certain Directors' electing to have their compensation for services paid in DSUs rather than cash. The weighted average fair value of each DSU granted during 2024 was \$1.09 (year ended December 31, 2023 - \$1.23), equivalent to the previous 5-day weighted average share price at the time of grant.

On June 17, 2024, at the Annual and Special General Meeting of the Corporation and in conjunction with the reorganization and planned return of capital, the shareholders approved a resolution approving the redemption of all outstanding units under the Corporation's DSU plan. As a result of the redemption, 97,053 DSUs were exercised and issued as common shares to the Directors and 92,121 DSUs were settled in cash to cover the tax portion owing.

15. Supplementary expense disclosures - continuing operations

(a) Oilfield services expenses by nature:

| | Three mon | ths ended Sept 30, | Nine mont | Nine months ended Sept 30, | |
|-------------------------------------|-----------|--------------------|-----------|----------------------------|--|
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 | |
| Personnel | 399 | 174 | 1,213 | 360 | |
| Equipment operating and maintenance | 263 | 65 | 909 | 113 | |
| Material and supplies | 463 | 114 | 1,671 | 427 | |
| Other | 46 | 28 | 170 | 53 | |
| Total oilfield services expenses | 1,171 | 381 | 3,963 | 953 | |

(b) General and administrative expenses by nature:

| | Three mon | Three months ended Sept 30, | | Nine months ended Sept 30, | |
|---|-----------|-----------------------------|-------|----------------------------|--|
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 | |
| Personnel | 422 | 901 | 2,341 | 2,120 | |
| Professional, legal and advisory fees | 34 | 314 | 1,336 | 783 | |
| Information technology services | 136 | 156 | 293 | 367 | |
| Corporate | 96 | 98 | 325 | 296 | |
| Office and warehouse | 49 | 31 | 148 | 128 | |
| Expected credit losses (recovery) | 5 | (15) | (55) | (27) | |
| Vehicle, supplies and other | 17 | (44) | 66 | (11) | |
| Total general and administrative expenses | 759 | 1,441 | 4,454 | 3,656 | |

(c) Interest and finance expenses:

| | Three months ended Sept 30, | | pt 30, Nine months ended Se | |
|---|-----------------------------|------|-----------------------------|------|
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 |
| Interest on long-term debt and standby fees | 38 | 41 | 114 | 134 |
| Finance expense – lease liabilities | 20 | 16 | 62 | 27 |
| Other expenses | 3 | - | 11 | 30 |
| Interest and finance expenses | 61 | 57 | 187 | 191 |

16. Supplementary cash flow information

Changes in non-cash working capital balances:

| | Three months ended Sept 30, | | Nine months ended Sept 30 | |
|---|-----------------------------|------|---------------------------|-------|
| (thousands of Canadian Dollars) | 2024 | 2023 | 2024 | 2023 |
| Source (use) of cash: | | | | |
| Accounts receivable | (254) | 40 | (293) | 1,178 |
| Inventory, prepaid expense and other assets | 60 | 66 | 149 | 273 |
| Accounts payable and accrued liabilities | 126 | 282 | 225 | (283) |
| Income taxes payable | (8) | - | - | - |
| | (76) | 388 | 81 | 1,168 |

| Attributable to: | | | | |
|----------------------|-------|-------|----|-------|
| Operating activities | (153) | 503 | 4 | 1,316 |
| Investing activities | 77 | (115) | 77 | (148) |
| Financing activities | - | - | - | - |
| | (76) | 388 | 81 | 1,168 |

17. Financial Instruments and risk management

Financial instrument measurement and classification:

The Corporation's financial assets and liabilities consist of cash and cash equivalents, accounts receivable, notes receivable, accounts payable and accrued liabilities, long-term debt, lease liabilities and contingent consideration payable. The carrying values of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities approximate fair value due to the short-term nature of these instruments. The carrying value of long-term debt and lease liabilities where interest is charged at a fixed rate is not significantly different than fair value.

At September 30, 2024, the estimated fair value of the Corporation's notes receivable was \$3,464 (December 31, 2023 - \$3,740). This determination of fair value is based on level 3 inputs as there are no active market valuation inputs available in order to support a different valuation for the notes receivable.

At September 30, 2024, the estimated fair value of the contingent consideration payable was calculated to total \$2,952 (December 31, 2023 - \$2,952).

Market risks:

Market risk is the risk that the fair value or future cash flows of financial assets or liabilities will fluctuate due to movements in market rates:

a) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates. The Corporation currently has mortgage financing with a fixed interest rate of 4.30% (Note 11). The Corporation is exposed to interest rate risk upon renewal or expiration of the initial term. The Corporation had no risk management contracts that would be affected by interest rates in place at September 30, 2024.

b) Commodity price risk

Commodity price risk is the risk that the Corporation's future cash flows will fluctuate due to changes in demand for High Arctic's services, where almost all the Corporation's customers are oil and gas producers. High Arctic's customers' activity and strategic decisions are impacted by the fluctuations of oil and gas pricing.

These prices are sensitive to not only the relationship between the Canadian and US dollar, but more importantly local, regional and world economic and geopolitical events. This includes implications from changing oil demand and supply, policy direction by OPEC, the ongoing effect of the conflicts between Russia and Ukraine and in the Middle East, climate change driven transitions to lower emission energy sources and the impact of future pandemics upon economic activity include the emergence of variants of COVID-19.

The Corporation had no risk management contracts that would be affected by commodity prices in place at September 30, 2024 and December 31, 2023.

c) Foreign currency risk

Foreign currency risk is the risk that a variation in the exchange rate between Canadian and foreign currencies will affect the Corporation's results. The Corporation's continuing operations have nominal USD exposure. USD expenditures are typically only made when purchasing property and equipment. Accordingly, no changes to the net loss would result if there was a \$0.10 change in the exchange rate of the Canadian Dollar relative to the USD.

Credit risk, customers, and economic dependence:

Credit risk is the risk of a financial loss occurring as a result of a default by a counter party on its obligation to the Corporation. The Corporation's financial instruments that are exposed to credit risk consist primarily of accounts receivable and cash balances held in banks. The Corporation mitigates credit risk by regularly monitoring its accounts receivable position and depositing cash in properly capitalized banks. The Corporation also institutes credit reviews prior to commencement of contractual arrangements.

The Corporation's accounts receivable are primarily comprised of balances from customers operating in the oil and natural gas industry, whose revenues may be affected by fluctuations in oil and natural gas prices and are subject to credit risk consistent with the industry.

The Corporation manages credit risk by assessing the creditworthiness of its customers on an ongoing basis and continuously reviews individual customer trade receivables, taking into consideration payment history and the aging of the account receivable, to assess collectability.

In providing for ECL, the Corporation uses the historical default rates within the industry between investment grade and noninvestment grade customers as well as forward-looking information to determine the appropriate loss allowance provision.

The net carrying amount of accounts receivable represents the estimated maximum credit exposure on the accounts receivable balance. The Corporation has a range of customers comprised of small independent, intermediate and large multinational oil and gas producers in North America.

The Corporation's continuing operations provided services to one large customer who individually accounted for greater than 10% of its consolidated revenues during the three months ended September 30, 2024 with total sales of \$323 (2023: two customers with total sales of \$548).

The Corporation's continuing operations provided services to one large customer who individually accounted for greater than 10% of its consolidated revenues during the nine months ended September 30, 2024 with total sales of \$1,099 (2023: five customers with total sales of \$1,952).

As at September 30, 2024, one customer represented a total of \$774 or 26% of outstanding accounts receivable (December 31, 2023 and inclusive of the Corporation's discontinued operations – two customers represented a total of \$15,139 or 92% of outstanding accounts receivable).

Liquidity risk:

Liquidity risk is the risk that the Corporation will not be able to meet its financial obligations as they fall due. The Corporation's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due.

The Corporation's processes for managing liquidity risk include preparing and monitoring capital and operating budgets, working capital management, coordinating, and authorizing project expenditures, authorization of contractual agreements, and managing compliance to debt finance agreements.

The Corporation's future financial results and longer-term success are dependent upon its working capital, its ability to secure additional capital from debt or equity financings or completing other arrangements to fund the Corporation's activities while the Corporation attempts to generate recurring positive cash flows from operations. The Corporation will continue to monitor its liquidity position in future periods.

The following table details the remaining contractual maturities of the Company's financial liabilities as of September 30, 2024:

| Payments due by period | | | | | | |
|--|-------------|-----------|-----------|-----------|----------|--------|
| | Less than 3 | 3 months | | | | |
| (thousands of Canadian Dollars) | months | to 1 year | 1-2 years | 2-5 years | >5 years | Total |
| Accounts payable and accrued liabilities | 2,162 | - | - | - | - | 2,162 |
| Lease liabilities | 72 | 221 | 327 | 763 | - | 1,383 |
| Long-term debt | 80 | 239 | 311 | 889 | 3,336 | 4,855 |
| Contingent consideration payable | 812 | 1,096 | 1,044 | - | - | 2,952 |
| Total | 3,126 | 1,556 | 1,682 | 1,652 | 3,336 | 11,352 |

18. Segmented information

The Corporation determines its operating segments based on internal information reviewed by the executive management team and Board of Directors to allocate resources and assess performance. The Corporation's reportable operating segments are strategic operating units that offer different products and services. The Corporation has three operating segments, supported by a corporate segment as follows:

a) Drilling services

This segment consists of the Corporation's Drilling Services provided in PNG, including the provision of drilling personnel to assist our customer's operations. As per the Arrangement (Note 1) this segment was distributed to SpinCo on August 12, 2024. The results from this entire segment have been captured in discontinued operations (Note 3(a)).

b) Rental services

Rental services segment (previously reported as "Ancillary services") consists of High Arctic's oilfield rental equipment of pressure control and other oilfield equipment to exploration and production companies in Canada. As per the Arrangement (Note 1), the Rental services segment that comprised the oilfield rental equipment business in PNG was distributed to SpinCo on August 12, 2024. The results of the Rental services segment in PNG has been captured in discontinued operations (Note 3(a)).

c) Production services

This segment consists of the Corporation's snubbing assets in the US, its equity investment in Team Snubbing and Seh' Chene Well Services Limited Partnership.

d) Corporate

This segment provides management and administrative services to all the Corporation's operations.

Details associated with each operating segment are provided as at September 30, 2024 and December 31, 2023 and for the three and nine months ended September 30, 2024 and 2023 in the tables which follow.

i. Income (loss) from reportable segments

| Three months ended September 30, 2024 | | | | | |
|---|----------|----------|------------|-----------|---------|
| | Drilling | Rental | Production | | |
| (thousands of Canadian Dollars) | services | services | services | Corporate | Total |
| Revenue | - | 2,506 | - | - | 2,506 |
| Oilfield services expenses | - | (1,171) | - | - | (1,171) |
| General and administrative expenses | - | (226) | (14) | (519) | (759) |
| Depreciation and amortization expenses | - | (317) | (56) | (202) | (575) |
| Interest and other income | - | - | - | 165 | 165 |
| Interest and finance expenses | - | - | - | (61) | (61) |
| Accretion on notes receivable | - | - | - | 69 | 69 |
| Foreign exchange loss | - | - | - | (137) | (137) |
| Loss on sale of property and equipment | - | - | (16) | - | (16) |
| Income from equity investments | - | - | 105 | - | 105 |
| Net segment income (loss) before income tax | | | | | |
| expense from continued operations | - | 792 | 19 | (685) | 126 |
| Net segment income (loss) before income tax | | | | | |
| expense from discontinued operations (1) | (1,040) | 1 | (17) | 28,314 | 27,258 |

⁽¹⁾ Represents income (loss) from discontinued operations to August 12, 2024.

| Three months ended September 30, 2023 | | | | | |
|---|----------|----------|------------|-----------|----------|
| | Drilling | Rental | Production | | |
| (thousands of Canadian Dollars) | services | services | services | Corporate | Total |
| Revenue | - | 1,015 | - | - | 1,015 |
| Oilfield services expenses | - | (381) | - | - | (381) |
| General and administrative expenses | - | (476) | (11) | (954) | (1,441) |
| Depreciation and amortization expenses | - | (156) | (106) | (132) | (394) |
| Share-based compensation expenses | - | - | - | (116) | (116) |
| Interest and other income | - | - | - | 538 | 538 |
| Interest and finance expenses | - | - | - | (57) | (57) |
| Accretion on notes receivable | - | - | - | 50 | 50 |
| Foreign exchange gain | - | - | - | 196 | 196 |
| Gain (loss) on sale of property and equipment | - | 1 | - | (35) | (34) |
| Gain on sale of Nitrogen business | - | 615 | - | - | 615 |
| Income from equity investments | - | - | 508 | - | 508 |
| Net segment income (loss) before income tax | | | | | |
| expense from continued operations | - | 618 | 391 | (510) | 499 |
| Net segment income (loss) before income tax | | | | | |
| expense from discontinued operations | (18,275) | 1,251 | (2,075) | 23 | (19,076) |

Nine months ended September 30, 2024

| | Drilling | Rental | Production | C I | T () |
|---|----------|----------|------------|-----------|--------------|
| (thousands of Canadian Dollars) | services | services | services | Corporate | Total |
| Revenue | - | 8,027 | - | - | 8,027 |
| Oilfield services expenses | - | (3,963) | - | - | (3,963) |
| General and administrative expenses | - | (745) | (39) | (3,670) | (4,454) |
| Depreciation and amortization expenses | - | (1,013) | (182) | (708) | (1,903) |
| Share-based compensation expenses | - | - | - | (139) | (139) |
| Interest and other income | - | - | - | 1,203 | 1,203 |
| Interest and finance expenses | - | - | - | (187) | (187) |
| Accretion on notes receivable | - | - | - | 199 | 199 |
| Foreign exchange gain | - | - | - | 134 | 134 |
| Loss on sale of property and equipment | - | - | (16) | - | (16) |
| Loss from equity investments | - | - | (294) | - | (294) |
| Net segment income (loss) before income tax | | | | | |
| expense from continued operations | - | 2,306 | (531) | (3,168) | (1,393) |
| Net segment income (loss) before income tax | | | | | |
| expense from discontinued operations | 1,066 | 1,709 | (83) | 28,596 | 31,288 |

⁽¹⁾ Represents income (loss) from discontinued operations to Aug 12, 2024.

| Nine months ended September 30, 2023 | D | D () | | | |
|---|----------|--------------|------------|-----------|----------|
| | Drilling | Rental | Production | _ | |
| (thousands of Canadian Dollars) | services | services | services | Corporate | Total |
| Revenue | - | 2,347 | - | - | 2,347 |
| Oilfield services expenses | - | (953) | - | - | (953) |
| General and administrative expenses | - | (623) | (33) | (3,000) | (3,656) |
| Depreciation and amortization expenses | - | (661) | (386) | (178) | (1,225) |
| Share-based compensation expenses | - | - | - | (268) | (268) |
| Interest and other income | - | - | - | 1,465 | 1,465 |
| Interest and finance expenses | - | - | - | (191) | (191) |
| Accretion on notes receivable | - | - | - | 141 | 141 |
| Foreign exchange loss | - | - | - | (31) | (31) |
| Gain on sale of property and equipment | - | 78 | - | 24 | 102 |
| Gain on sale of Nitrogen business | - | 615 | - | - | 615 |
| Income from equity investments | - | - | 451 | - | 451 |
| Net segment income (loss) before income tax | | | | | |
| expense from continued operations | - | 803 | 32 | (2,038) | (1,203) |
| Net segment income (loss) before income tax | | | | | |
| expense from discontinued operations | (18,625) | 3,595 | (2,553) | (41) | (17,624) |

ii. Asset breakdown by reportable segments

| | | | | | As at |
|------------------------|----------|----------|------------|-----------|--------------|
| | | | | Septem | ber 30, 2024 |
| (thousands of | Drilling | Rental | Production | | |
| Canadian Dollars) | services | services | services | Corporate | Total |
| Property and equipment | - | 6,286 | 446 | 4,218 | 10,950 |
| Right of use assets | - | 1,221 | - | 58 | 1,279 |
| Equity investments | - | - | 7,888 | - | 7,888 |
| Total assets | - | 12,616 | 8,339 | 12,022 | 32,977 |

| | | | | | As at |
|--|----------|----------|------------|-----------|--------------|
| | | | | Decem | ber 31, 2023 |
| (thousands of | Drilling | Rental | Production | | |
| Canadian Dollars) | services | services | services | Corporate | Total |
| Property and equipment | - | 6,255 | 722 | 4,176 | 11,153 |
| Right of use assets | - | 1,371 | - | 78 | 1,449 |
| Equity investments | - | - | 8,182 | - | 8,182 |
| Total assets from continued operations | - | 13,565 | 8,974 | 43,909 | 66,448 |
| Assets from discontinued operations | 39,419 | 16,952 | 95 | 223 | 56,689 |

19. Related party transaction

Included in general and administrative expenses and property and equipment additions in 2024 are consulting fees totaling \$24 that were paid to a private company in which a director of the Corporation is a director. These transactions approximate fair value and have been accounted for at the exchange amount being the amount agreed to by the related parties.

Included in the accounts payable balance at September 30, 2024, is a balance of \$707 owing to a subsidiary of SpinCo for management fees incurred by High Arctic prior to the reorganization of the Corporation on August 12, 2024. High Arctic and the SpinCo subsidiary are deemed to be related parties given the common senior management in their CEO and CFO positions. This payable was settled in full subsequent to September 30, 2024.

20. Subsequent event

Subsequent to September 30, 2024, the Board of Directors of High Arctic approved the issuance of 575,000 stock options to directors, officers and management of the Corporation.